BOW VALLEY REGIONAL TRANSIT SERVICES COMMISSION REGULAR MEETING

BVRTSC CUSTOMER SERVICE CENTRE – IAN MACKIE BOARD ROOM (221 BEAVER ST. BANFF)

AGENDA March 11, 2015: 2:00pm – 4:00pm

- 1. Call to Order
- 2. Approval of the Agenda
- 3. Approval of the February 11, 2015 Regular Meeting Minutes (attached)
- 4. Old Business (including Standing Items)
 - a. General Manager/ CAO's Monthly Report 2014 (verbal)
 Bring Forward List of Pending Items (attached)
 - b. Transit Service Monthly Statistics (attached)
 - c. HarGroup revised proposal regarding increased regional service motion BVRTSC14-129 (to be forwarded)
 - d. Bunt Engineering Study re. Lake Louise Service update (for discussion)
- 5. New Business
 - a. Report Recommended Ridership Per Hour Targets
 - b. Report Recommended Costs Per Hour Targets
 - c. Report Expansion of Adjusted Summer Schedule
 - d. Report Route 3 Drop Off Only Inbound Banff
 - e. Report Regional Bike Rack Installation
 - f. GM/CAO Recruitment Update
 - g. Sulphur Mountain Route Summer Frequency
- **6.** Adjournment

BOW VALLEY REGIONAL TRANSIT SERVICES COMMISSION REGULAR MEETING

BVRTSC CUSTOMER SERVICE CENTRE – IAN MACKIE BOARD ROOM (221 BEAVER ST. BANFF)

MINUTES

February 11, 2015: 2:00pm - 4:00pm

BOARD MEMBERS PRESENT

Sean Krausert, Town of Canmore - Chair Davina Bernard, ID#9 Grant Canning, Town of Banff Dave Schebek, ID #9 Stavros Karlos, Town of Banff – Vice Chair Joanna McCallum, Town of Canmore

BOARD MEMBERS ABSENT

BOARD ADMINISTRATION PRESENT

Steve Nelson, Manager of Operations / Meeting Recorder

ADMINISTRATION PRESENT

Adrian Field, Manager of Engineering, Town of Banff Jacob Johnson, Acting Manager of Engineering, Town of Canmore Alex Kolesch, Parks Canada

ADMINISTRATION ABSENT

Ethan Gorner, ID#9

1. Call to Order

Sean Krausert calls the meeting to order @ 2:02PM.

2. Approval of the Agenda

BVRTSC15-006 Sean Krausert moves approval of the agenda as presented.

CARRIED UNANIMOUSLY

3. Approval of the January 14, 2015 Regular Meeting Minutes (attached)

BVRTSC15-007 Stavros Karlos moves approval of the January 14, 2015 regular meeting minutes as circulated.

CARRIED UNANIMOUSLY

- 4. Old Business (including Standing Items)
 - a. General Manager/ CAO's Monthly Report 2014 (verbal)
 Bring Forward List of Pending Items (attached)

In addition to the "pending items" that have now been completed, consensus was that BVRTSC14-101 could also be removed from the list.

b. Transit Service Monthly Statistics (attached)

Question from Stavros Karlos regarding drop in pass sales in October. Acting GM noted spike in November revenue (6 month pass sales).

c. Lake Louise Service Concept Statement (for discussion)

BVRTSC15-008 - Stavros Karlos moves to go in camera to protect third party information.

CARRIED UNANIMOUSLY

BVRTSC15-009 - Sean Krausert moves to come out of camera.

CARRIED UNANIMOUSLY

BVRTSC15-010 - Sean Krausert moves that the Commission approve the Statement of Concept for new seasonal service in Lake Louise as amended.

CARRIED UNANIMOUSLY

d. Report regarding increased regional service motion BVRTSC14-129 (attached)

BVRTSC15-011 - Sean Krausert moves that administration seek a revised proposal from HarGroup for an electronic survey only, but with an expanded scope beyond increased frequency, e.g. other potential barriers or concerns of non-users.

CARRIED UNANIMOUSLY

- 5. New Business
 - a. Draft of Year End Financial Report for 2014 (attached)

There were concerns expressed by the Chair with respect to changes in numbers in the draft financials as compared to a previous meeting with the accountant and Acting GM. The Chair and Vice-Chair will meet with the accountant and Acting GM to review all concerns prior to the draft financials being submitted to the auditor.

b. GM/CAO Recruitment Shortlist Review (In Camera)

BVRTSC15-012 – Sean Krausert moves to go in camera to protect third party information.

CARRIED UNANIMOUSLY

BVRTSC15-013 - Stavros Karlos moves to come out of camera.

CARRIED UNANIMOUSLY

6. Adjournment

BVRTSC15-014 – Sean Krausert moves to adjourn the meeting at 4:30 PM.

CARRIED UNANIMOUSLY

BRING FORWARD LIST OF ITEMS PENDING (as of February 5, 2015)

ITEM	Date Initiated	Pending Date	Comments:
BVRTSC13-47 Moved by Sean Krausert to accept the recommendations in the report as presented and obtain the Customer Service Center Office Space as outlined in the report 2013-19 with the following additional items; • Negotiate a reduced lease rate with the Town of Banff for the current office space in the industrial compound when its lease is expired.	August 2013	September 2014	Awaiting confirmation on discussed cost.
BVRTSC14-30 Moved by Stavros Karlos to direct administration to draft a municipal capital allocation policy prior to the end of 2014.	April 2014	June 2015	As a result of BVRTSC14-99, this item was postponed to January 2015. As a result of BVRTSC15-004, this item was postponed to June 2015.
BVRTSC14-61 Moved by Sean Krausert that the Commission approve Administration undertaking the work required (within the specified timelines) as requested by the Town of Canmore to investigate the feasibility of operating a local transit service in Canmore.	June 2014	Sept 2014 but now June 2015	Have been in communication with Town of Canmore administration with respect to timelines, and the Oct/Nov 2014 timeline will work. Town of Canmore has approved \$30K further funding for detailed implementation strategy (expected to be done by June 2015).
BVRTSC14-107 Sean Krausert moves that administration provides a report to the Commission by March 31, 2015 with respect to recommended ridership targets per hour (a range) for 2015 – 2017 for each of the two Banff routes and the regional route.	October 2014	March 31 2015	
BVRTSC14-108 Sean Krausert moves that administration provides a report to the Commission by March 31, 2015 with respect to recommended costs per service hour (including overhead) for 2015 – 2017 for each of the two Banff routes and the regional route.	October 2014	March 31 2015	
BVRTSC14-109 - Sean Krausert moves that administration prepares a spare bus ratio policy for the Commission's consideration by June 30, 2015 prior to purchase of any further rolling stock.	October 2014	June 30 2015	

BVRTSC15-011 - Sean Krausert moves that	February	This motion follows upon
administration seek a revised proposal from	2015	the following earlier
	2013	motions:
HarGroup for an electronic survey only, but with an		
expanded scope beyond increased frequency, e.g.		BVRTSC14 - 128 Grant
other potential barriers or concerns of non-users.		Canning moved that
		BVRTSC acknowledge the
		request from Banff and
		agrees to investigate an
		increase to the regional
		service as requested.
		·
		BVRTSC14 - 129 Sean
		Krausert moved that
		administration be directed
		to determine the best
		option to obtain the
		necessary information
		needed with respect to
		potential increased
		ridership to make a
		decision about increased
		regional service, and to
		report back along with a
		budget needed to pursue
		this option by the February
		2015 regular board
		meeting.

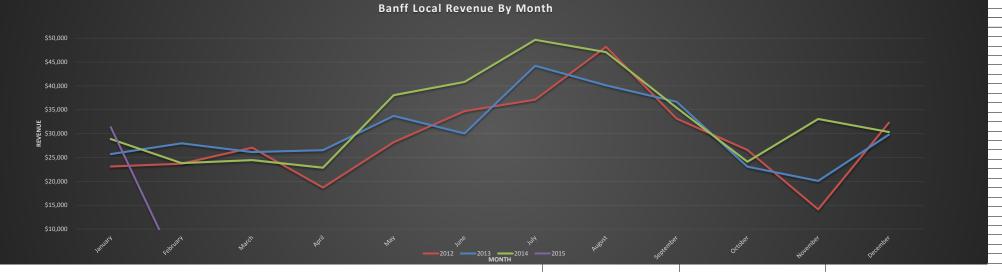
Bow Valley Regional Transit Services Commission



Banff Local Service Ridership and Revenue Statistics

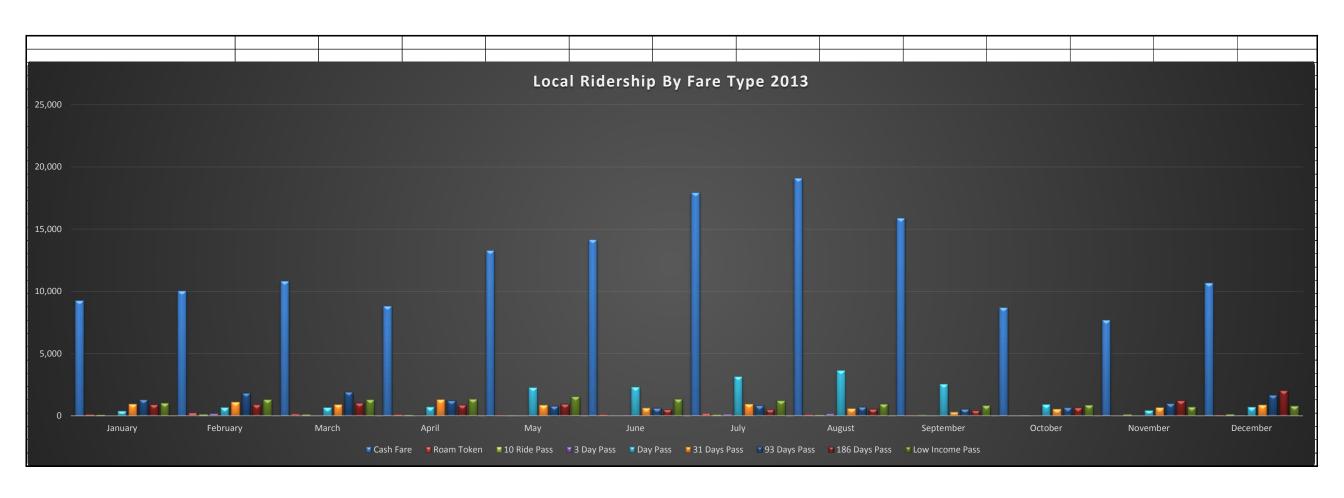
					Banff Local	Ridership/Revenue Analysis		
						Ridership		
Month	2012	2013	2014	2015	2013 Running Total	2014 Running Total	2015 Running Total	Running Total Difference
anuary	37,730	36,302	39,021	42,163	36,302	39,021	42,163	2,719
ebruary	41,031	39,738	39,353	0	76,040	78,374		2,334
March	44,826	45,039	41,887	0	121,079	120,261		-818
pril	38,652	36,510	36,565	0	157,589	156,826		-763
lay	47,945	46,739	48,180	0	204,328	205,006		678
ine	47,447	50,267	56,419	0	254,595	261,425		6,830
ıly	60,356	62,089	70,456	0	316,684	331,881		15,197
ugust	64,441	63,224	66,224	0	379,908	398,105		18,197
eptember	48,767	49,512	53,483	0	429,420	451,588		22,168
ctober	36,818	34,244	35,835	0	463,664	487,423		23,759
lovember	33,359	30,911	32,820	0	494,575	520,243		25,668
December	42,073	41,403	46,194	0	535,978	566,437		30,459
Frand Total:	543445	535,978	566,437	0	555/775	555/167		55/167
				0				
70,000 —————————————————————————————————				Ban	ff Local Ridership By	Month		
RIDERSHIP 20,000								

Month	2012							
Month	2012							
Month	2012							
Month	2012					Revenue		
		2013	2014	2015	2013 Running Total	2014 Running Total	2015 Running Total	Running Total Difference
nuary	\$23,104	\$25,711	\$28,869	\$31,352	\$25,711.08	\$28,869.44	\$31,352.00	\$3,158.36
ebruary	\$23,695	\$27,959	\$23,824	\$0	\$53,670.05	\$52,693.21		-\$976.84
arch	\$27,056	\$26,138	\$24,454	\$0	\$79,808.33	\$77,147.11		-\$2,661.22
pril	\$18,700	\$26,536	\$22,861	\$0	\$106,344.49	\$100,007.66		-\$6,336.83
ay	\$28,224	\$33,720	\$38,052	\$ 0	\$140,064.69	\$138,059.77		-\$2,004.92
ıne	\$34,706	\$30,034	\$40,828	\$ 0	\$170,098.44	\$178,887.52		\$8,789.08
ıly	\$37,127	\$44,220	\$49,655	\$ 0	\$214,318.19	\$228,542.52		\$14,224.33
ugust	\$48,190	\$40,125	\$47,076	\$ 0	\$254,443.24	\$275,618.52		\$21,175.28
eptember	\$33,119	\$36,670	\$35,404	\$ 0	\$291,113.44	\$311,022.52		\$19,909.08
ctober	\$26,578	\$23,066	\$24,115	\$ 0	\$314,179.44	\$335,137.52		\$20,958.08
ovember	\$14,119	\$20,087	\$33,078	\$ 0	\$334,266.84	\$368,215.52		\$33,948.68
ecember	\$32,287	\$29,795	\$30,344	\$ 0	\$364,061.60	\$398,559.52		\$34,497.92
rand Total:	\$ 346,903.52	\$364,061.60	\$398,559.52	\$31,352.00				
				D (()	10 0 11			
				Banff Lo	ocal Revenue By Mont	:n		
\$50,000 —								

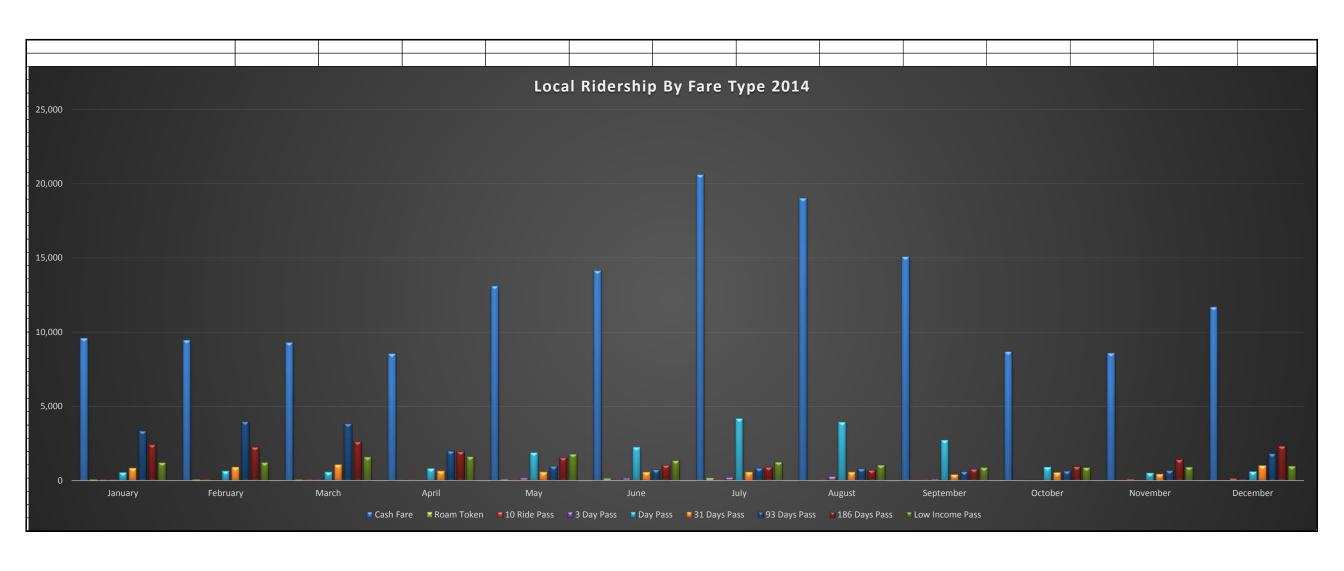


	BANFF LOCAL TRAN	ISIT REVENU	E BREAKD	OWN		
	20	15 Actual				
Month	Fares	Passes	Other	Total	Budget	Column1
January	\$23,847	\$7,505		\$31,352	\$23,853.33	
ebruary				\$0	\$23,853.33	
March				\$0	\$23,853.34	
April				\$0	\$29,500.00	
May				\$0	\$29,500.00	
June				\$0	\$29,500.00	
July				\$0	\$44,433.33	
August				\$0	\$44,433.33	
September				\$0	\$44,433.34	
October				\$0	\$25,400.00	
November				\$0	\$25,400.00	
December				\$0	\$25,400.00	
Totals:	\$23,847	\$7,505	\$0	\$31,352	\$369,560	
	DANIEL LOCAL TRAN	IOIT DEVENI	E DDEAKD	CMAL		
	BANFF LOCAL TRAN	14 Actual	E BREAKD	OWN		
Month	Fares	Passes	Other	Total	Budget	Column1
January	\$20,289	\$8,580		\$28,869	\$23,853.33	
February	\$20,788	\$3,036		\$23,824	\$23,853.33	
March	\$20,683	\$3,771		\$24,454	\$23,853.34	
April	\$18,812	\$4,049		\$22,861	\$29,500.00	
May	\$29,459	\$3,344	\$5,250	\$38,052	\$29,500.00	
June	\$35,714	\$5,114		\$40,828	\$29,500.00	
July	\$48,321	\$1,334		\$49,655	\$44,433.33	
August	\$45,698	\$1,378		\$47,076	\$44,433.33	
September	\$33,590	\$1,814		\$35,404	\$44,433.34	
October	\$19,727	\$4,388		\$24,115	\$25,400.00	
November	\$19,638	\$13,440		\$33,078	\$25,400.00	
December	\$25,990	\$4,354		\$30,344	\$25,400.00	
Totals:						
i ulais.	\$338,710	\$54,600	\$5,250	\$398,560	\$369,560	
	BANFF LOCAL TRAN	ISIT REVENU	E BREAKD	\$398,560 OWN	\$369,560	
Month	BANFF LOCAL TRAN 20 Fares (what has been deposited)	ISIT REVENU 013 Actual Passes	·	\$398,560 OWN	\$369,560 Budget	
Month January	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131	ISIT REVENU 013 Actual Passes \$2,581	E BREAKD	\$398,560 OWN Total \$25,711	\$369,560 Budget \$28,333.33	
Month January February	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436	ISIT REVENU 013 Actual Passes \$2,581 \$1,453	E BREAKD	\$398,560 OWN Total \$25,711 \$27,959	\$369,560 Budget \$28,333.33 \$28,333.33	
Month January February Warch	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436 \$22,022	ISIT REVENU 013 Actual Passes \$2,581 \$1,453 \$4,116	E BREAKD	\$398,560 OWN Total \$25,711 \$27,959 \$26,138	\$369,560 Budget \$28,333.33 \$28,333.33	
Month January February March April	BANFF LOCAL TRAN 2: Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093	SIT REVENU 013 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443	Other \$70	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33	
Month January February March April May	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994	ISIT REVENU 013 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726	E BREAKD	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	
Month January February March April May June	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473	Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561	Other \$70	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	June month end is 27th due to the weekend.
Month January February March April May June July	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683	ISIT REVENU 013 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537	Other \$70	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	
Month January February March April May June July August	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683 \$38,856	SIT REVENU 013 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269	Other \$70	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$40,125	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	August month end is 29th due to the weekend
Month January February March April May June July August September	BANFF LOCAL TRAN 2t Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$228,994 \$26,473 \$41,683 \$38,856 \$34,131	SIT REVENU 013 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269 \$2,540	Other \$70	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$40,125 \$36,670	\$369,560 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	
Month January February March April May June July August September	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683 \$38,856	SIT REVENU 013 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269	Other \$70	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$40,125 \$36,670 \$23,066	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	August month end is 29th due to the weekend September contains August 30, 31st revenue.
Month January February March April May June July August September October	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683 \$38,856 \$34,131 \$18,653 \$16,090	SIT REVENU 013 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269 \$2,540	Other \$70	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$40,125 \$36,670	\$369,560 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	August month end is 29th due to the weekend
Month January February March April May June July August September October November	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683 \$38,856 \$34,131 \$18,653 \$16,090 \$23,786	ISIT REVENU 013 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269 \$2,540 \$4,414 \$3,598 \$6,009	© STO STORY	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$40,125 \$36,670 \$23,066 \$20,087 \$29,795	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	August month end is 29th due to the weekend September contains August 30, 31st revenue.
Month January February March April May June July August September October November	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683 \$38,856 \$34,131 \$18,653 \$16,090	Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269 \$2,540 \$4,414 \$3,598	Other \$70 \$2,000	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$40,125 \$36,670 \$23,066 \$20,087	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	August month end is 29th due to the weekend September contains August 30, 31st revenue. Month end is 28th due to the weekend.
Month January February March April May June July August September October November December Totals:	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683 \$38,856 \$34,131 \$18,653 \$16,090 \$23,786 \$320,346 BANFF LOCAL TRANSIT R	Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269 \$2,540 \$4,414 \$3,598 \$6,009 \$41,245 EVENUE BRE	© STO	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$40,125 \$36,670 \$23,066 \$20,087 \$29,795	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	August month end is 29th due to the weekend September contains August 30, 31st revenue. Month end is 28th due to the weekend.
Month January February March April May June July August September October November Jecember Fotals:	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683 \$38,856 \$34,131 \$18,653 \$16,090 \$23,786 \$3320,346	Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269 \$2,540 \$4,414 \$3,598 \$6,009 \$41,245 EVENUE BRE	© STONE STON	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$40,125 \$36,670 \$23,066 \$20,087 \$29,795	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	August month end is 29th due to the weekend September contains August 30, 31st revenue. Month end is 28th due to the weekend.
Month January February March April May June July August September October November Occember Totals:	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683 \$38,856 \$34,131 \$18,653 \$16,090 \$23,786 \$320,346 BANFF LOCAL TRANSIT RI 2012 Acc	SIT REVENU D13 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269 \$2,540 \$4,414 \$3,598 \$6,009 \$41,245 EVENUE BRE tual Passes P	© STATE OF THE PROPERTY OF THE	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$40,125 \$36,670 \$23,066 \$20,087 \$29,795 \$364,062	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	August month end is 29th due to the weekend September contains August 30, 31st revenue. Month end is 28th due to the weekend.
Month January Jarch	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683 \$38,856 \$34,131 \$118,653 \$16,090 \$23,786 \$320,346 BANFF LOCAL TRANSIT RI 2012 Ac Fares \$21,203	SIT REVENU D13 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269 \$2,540 \$4,414 \$3,598 \$6,009 \$41,245 \$EVENUE BRE tual Passes \$1,881	\$2,000 Start	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$40,125 \$36,670 \$23,066 \$20,087 \$29,795 \$364,062	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	August month end is 29th due to the weekend September contains August 30, 31st revenue. Month end is 28th due to the weekend.
Month January January January Jarch Jarch Jay Jay Jay Jay Jay Jay Jay Ja	BANFF LOCAL TRAN 2i Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683 \$38,856 \$34,131 \$18,653 \$16,090 \$23,786 \$320,346 BANFF LOCAL TRANSIT RI 2012 Ac Fares \$21,203 \$19,032	SIT REVENU D13 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269 \$2,540 \$4,414 \$3,598 \$6,009 \$41,245 EVENUE BRE tual Passes \$1,881 \$4,643 \$4,643	© S20 \$20 \$20	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$40,125 \$36,670 \$23,066 \$20,087 \$29,795 \$364,062 Total \$23,104 \$23,695	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	August month end is 29th due to the weekend September contains August 30, 31st revenue. Month end is 28th due to the weekend.
Month January -ebruary March April May June July September October November December Totals: Month January -ebruary March	BANFF LOCAL TRAN 2i Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683 \$38,856 \$34,131 \$18,653 \$16,090 \$23,786 \$320,346 BANFF LOCAL TRANSIT RI 2012 AC Fares \$21,203 \$19,032 \$23,926	SIT REVENU D13 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269 \$2,540 \$4,414 \$3,598 \$6,009 \$41,245 \$EVENUE BRE tual Passes \$1,881 \$4,643 \$3,110	\$70 \$2,000 \$400 \$2,470 \$AKDOWN Other \$20 \$20 \$20	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$40,125 \$36,670 \$23,066 \$20,087 \$29,795 \$364,062 Total \$23,104 \$23,695 \$27,056	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	August month end is 29th due to the weekend September contains August 30, 31st revenue. Month end is 28th due to the weekend.
Month January February March April May June July June Joue Joue Joue Joue Joue Joue Joue Jou	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683 \$38,856 \$34,131 \$18,653 \$16,090 \$23,786 \$320,346 BANFF LOCAL TRANSIT RI 2012 Ac Fares \$21,203 \$19,032 \$23,926 \$17,508	SIT REVENU D13 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269 \$2,540 \$4,414 \$3,598 \$6,009 \$41,245 \$EVENUE BRE tual Passes \$1,881 \$4,643 \$3,110 \$1,168	\$2,000 \$400 \$2,470 \$20 \$20 \$20 \$25	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$40,125 \$36,670 \$23,066 \$20,087 \$29,795 \$364,062 Total \$23,104 \$23,695 \$27,056 \$18,700	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	August month end is 29th due to the weekend September contains August 30, 31st revenue. Month end is 28th due to the weekend.
Month January February March April May June July August September October Jovember October Jovember Totals: Month January February March April May	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683 \$38,856 \$34,131 \$18,653 \$16,090 \$23,786 \$320,346 BANFF LOCAL TRANSIT RI 2012 Ac Fares \$21,203 \$19,032 \$23,926 \$17,508 \$25,940	SIT REVENU D13 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269 \$2,540 \$4,414 \$3,598 \$6,009 \$41,245 \$EVENUE BRE tual Passes \$1,881 \$4,643 \$3,110 \$1,168 \$1,979	© S2,000 S400 S2,470 S20 S20 S20 S25 S305	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$30,670 \$23,066 \$23,066 \$23,066 \$23,066 \$23,104 \$23,104 \$23,695 \$27,056 \$18,700 \$28,224	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	August month end is 29th due to the weekend September contains August 30, 31st revenue Month end is 28th due to the weekend.
Month January February March April May June June Jordober Jordober Joecember	BANFF LOCAL TRAN 21 Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683 \$38,856 \$34,131 \$18,653 \$16,090 \$23,786 \$320,346 BANFF LOCAL TRANSIT RI 2012 Ac Fares \$21,203 \$19,032 \$23,926 \$17,508 \$25,940 \$31,994	SIT REVENU D13 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269 \$2,540 \$4,414 \$3,598 \$6,009 \$41,245 EVENUE BRE tual Passes \$1,881 \$4,643 \$3,110 \$1,168 \$1,979 \$2,697	© S20 \$20 \$20 \$25 \$305 \$15	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$40,125 \$36,670 \$23,066 \$20,087 \$29,795 \$364,062 Total \$23,104 \$23,695 \$27,056 \$18,700 \$28,224 \$34,706	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	August month end is 29th due to the weekend September contains August 30, 31st revenue Month end is 28th due to the weekend.
Month January February March April May June July September October November Occember Totals: Month January February March April May June	BANFF LOCAL TRAN 2i Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683 \$38,856 \$34,131 \$18,653 \$16,090 \$23,786 \$320,346 BANFF LOCAL TRANSIT RI 2012 Ac Fares \$21,203 \$19,032 \$23,926 \$17,508 \$25,940 \$31,994 \$35,012	SIT REVENU D13 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269 \$2,540 \$4,414 \$3,598 \$6,009 \$41,245 \$EVENUE BRE tual Passes \$1,881 \$4,643 \$3,110 \$1,168 \$1,979 \$2,697 \$1,515	\$20 \$20 \$25 \$305 \$305 \$400	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$40,125 \$36,670 \$23,066 \$20,087 \$29,795 \$364,062 Total \$23,104 \$23,104 \$23,695 \$27,056 \$18,700 \$28,24 \$34,706 \$37,127	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	August month end is 29th due to the weekend September contains August 30, 31st revenue. Month end is 28th due to the weekend.
Month January February March April May June July August September October November Jecember Fotals: Month January February March April May June July August	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683 \$38,856 \$34,131 \$18,653 \$16,090 \$23,786 \$320,346 BANFF LOCAL TRANSIT RI 2012 Ac Fares \$21,203 \$19,032 \$23,926 \$17,508 \$25,940 \$31,994 \$35,012 \$46,229	SIT REVENU D13 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269 \$2,540 \$4,414 \$3,598 \$6,009 \$41,245 \$1,881 \$4,643 \$3,110 \$1,168 \$1,979 \$2,697 \$1,515 \$1,961	\$2,000 \$400 \$2,470 \$20 \$20 \$20 \$25 \$305 \$15 \$600 \$0	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$40,125 \$36,670 \$23,066 \$20,087 \$29,795 \$364,062 Total \$23,104 \$23,695 \$27,056 \$18,700 \$28,224 \$34,706 \$37,127 \$48,190	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	August month end is 29th due to the weekend September contains August 30, 31st revenue. Month end is 28th due to the weekend.
Month January February March April May June July August September October November December Fotals: Month January February March April May June July August September	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683 \$38,856 \$34,131 \$18,653 \$16,090 \$23,786 \$320,346 BANFF LOCAL TRANSIT RI 2012 Ac Fares \$21,203 \$119,032 \$23,926 \$17,508 \$25,940 \$31,994 \$35,012 \$46,229 \$31,502	SIT REVENU D13 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269 \$2,540 \$4,414 \$3,598 \$6,009 \$41,245 \$1,881 \$4,643 \$3,110 \$1,168 \$1,979 \$2,697 \$1,515 \$1,961 \$1,617	***EBREAKD Other \$70 \$2,000 \$400 \$2,470 ***CAKDOWN Other \$20 \$20 \$20 \$20 \$25 \$305 \$15 \$600 \$0 \$0	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$40,125 \$36,670 \$23,066 \$20,087 \$29,795 \$364,062 Total \$23,104 \$23,695 \$27,056 \$18,700 \$28,224 \$34,706 \$37,127 \$48,190 \$33,119	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	August month end is 29th due to the weekend September contains August 30, 31st revenue. Month end is 28th due to the weekend.
Month January February March April May June July August September October November December Totals: Month January February March April May June July August September	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683 \$38,856 \$34,131 \$18,653 \$16,090 \$23,786 \$320,346 BANFF LOCAL TRANSIT RI 2012 Ac Fares \$21,203 \$19,032 \$23,926 \$17,508 \$25,940 \$31,994 \$35,012 \$46,229 \$31,502 \$23,298	SIT REVENU D13 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269 \$2,540 \$4,414 \$3,598 \$6,009 \$41,245 \$2540 \$4,414 \$3,598 \$6,009 \$41,245 \$1,881 \$4,643 \$3,110 \$1,168 \$1,979 \$2,697 \$1,515 \$1,961 \$1,617 \$3,281 \$1,617 \$3,281 \$1.613 \$1,617 \$3,281 \$1.613 \$1,617 \$3,281 \$1.613 \$1,617 \$3,281 \$1.613 \$1,617 \$3,281 \$1.613 \$1,617 \$3,281 \$1.613 \$1,617 \$3,281 \$1.613 \$1,617 \$3,281 \$1.613 \$1,617 \$3,281 \$1.613 \$1,617 \$3,281 \$1.613 \$1,617 \$3,281 \$1.613 \$1,617 \$3,281 \$1.613 \$1,617 \$3,281 \$1.613 \$1,617 \$3,281 \$1.613 \$1,617 \$3,281 \$1.613 \$1,617 \$3,281 \$1.613 \$1.617 \$3,281 \$1.613 \$1.617 \$3,281 \$1.613 \$1.617 \$3,281 \$1.613 \$1.617 \$3,281 \$1.613 \$1.617 \$3,281 \$1.613 \$1.617 \$3,281 \$1.613 \$1.617 \$3,281 \$1.613 \$1.617 \$3,281 \$1.613 \$1.617 \$3,281 \$1.613 \$	**EBREAKD Other \$70 \$2,000 \$400 \$2,470 EAKDOWN Other \$20 \$20 \$20 \$25 \$305 \$15 \$6000 \$0 \$0 \$0	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$40,125 \$36,670 \$23,066 \$20,087 \$29,795 \$364,062 Total \$23,104 \$23,695 \$27,056 \$18,700 \$28,224 \$34,706 \$37,127 \$48,190 \$33,119 \$26,578	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	August month end is 29th due to the weekend September contains August 30, 31st revenue. Month end is 28th due to the weekend.
Month January February March April May June July August September October November December Fotals: Month January February March April May June July August September	BANFF LOCAL TRAN 20 Fares (what has been deposited) \$23,131 \$26,436 \$22,022 \$20,093 \$28,994 \$26,473 \$41,683 \$38,856 \$34,131 \$18,653 \$16,090 \$23,786 \$320,346 BANFF LOCAL TRANSIT RI 2012 Ac Fares \$21,203 \$119,032 \$23,926 \$17,508 \$25,940 \$31,994 \$35,012 \$46,229 \$31,502	SIT REVENU D13 Actual Passes \$2,581 \$1,453 \$4,116 \$6,443 \$2,726 \$3,561 \$2,537 \$1,269 \$2,540 \$4,414 \$3,598 \$6,009 \$41,245 \$1,881 \$4,643 \$3,110 \$1,168 \$1,979 \$2,697 \$1,515 \$1,961 \$1,617	***EBREAKD Other \$70 \$2,000 \$400 \$2,470 ***CAKDOWN Other \$20 \$20 \$20 \$20 \$25 \$305 \$15 \$600 \$0 \$0	\$398,560 OWN Total \$25,711 \$27,959 \$26,138 \$26,536 \$33,720 \$30,034 \$44,220 \$40,125 \$36,670 \$23,066 \$20,087 \$29,795 \$364,062 Total \$23,104 \$23,695 \$27,056 \$18,700 \$28,224 \$34,706 \$37,127 \$48,190 \$33,119	\$369,560 Budget \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33 \$28,333.33	August month end is 29th due to the weekend September contains August 30, 31st revenue. Month end is 28th due to the weekend.

Banff Local Service Ridership By Fare Type Fare Type January February March April May June July August September October November December Total Cash Fare 8,819 9,479 10,130 8,045 10,713 10.560 13,734 14,867 11,651 7,739 7,294 9,898 122,929 Adult 2,412 3,411 3,602 3,543 4,013 20,291 Senior Child 3,099 Cash Fare Total 9,253 10,019 10,834 8,813 13,271 14,139 17,921 19,104 15,889 8,691 7,698 10,687 146,319 Roam Token All Categories 1,236 Roam Token Total: 1.236 10 Ride Pass All Categories 10 Ride Total: B Day Pass All Categories 3 Day Pass Total: Dav Pass 2.268 2,286 3.146 3.641 2,542 18,322 All Categories Day Pass Total: 2,268 2,286 3,146 3,641 2,542 18,322 31 Days Pass 1.089 1.283 9.292 Adult Senior Child 31 Days Pass Total: 1.089 1.308 9.595 93 Days Pass Adult 1,236 1,791 1,870 1,202 1,655 12,805 Senior Child 93 Days Pass Total: 1,291 1,829 1,896 1,223 1,655 12,984 186 Days Pass 1,006 1,091 1,933 10,154 Adult Senior Child 186 Days Pass Total: 1,037 1,223 2,036 10,533 Low Income Pass 1,007 1,321 1,288 1,343 1,567 1,359 1,215 13,191 All Categories Low Income Pass Total: 1,007 1,321 1,288 1,343 1,567 1,359 1,215 13,191 Regional Ride - Pass Holder Regional Ride - Cash **Hotel Partners** 21,660 22,853 27,309 21,411 26,401 30,040 36,550 36,534 28,225 21,473 18,817 23,913 315,186 Transfers - Local 2,167 Transfers - Local to Regional Infant Free Ride 1,444 Accessories 2,401 Total Ridership 36,302 39,738 45,039 36,510 46,739 50,267 62,089 63,224 49,512 34,244 30,911 41,403 535,978

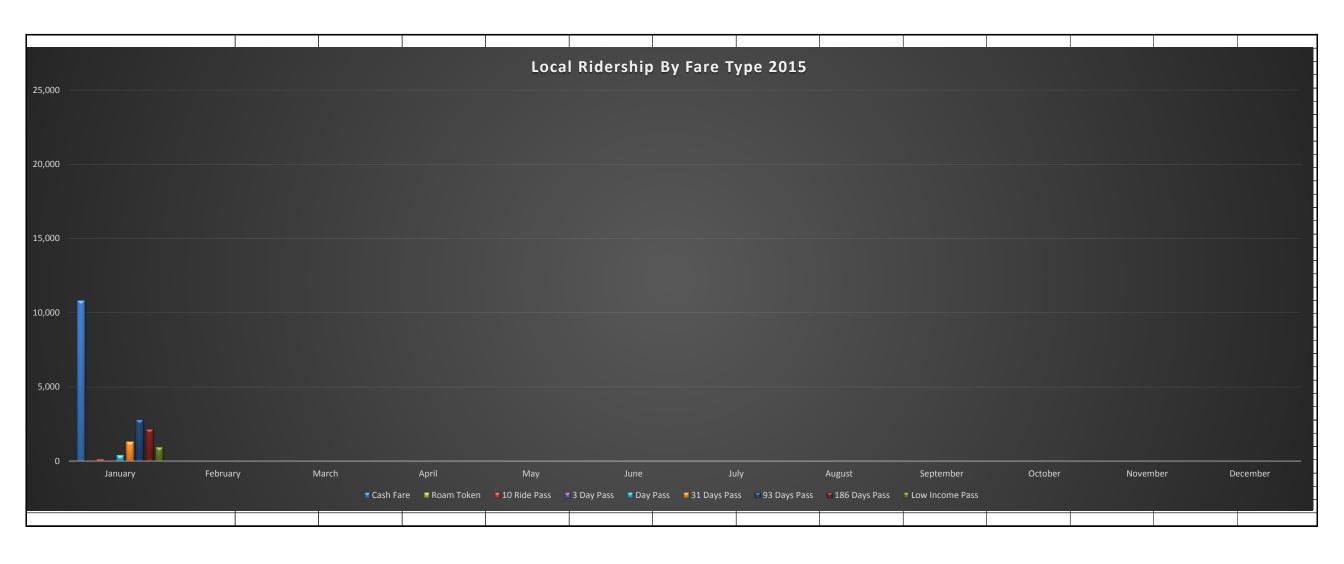


Banff Local Service Ridership By Fare Type 2014 July Fare Type **January February** March April May June August September October November December Total Cash Fare 8,954 8,869 8,533 7,812 10,680 10,975 16,296 14,971 7,739 10,926 125,306 Adult 11,416 8,135 505 503 2,223 2,875 3,232 3,089 3,471 356 531 332 306 754 18,177 Senior Child 312 284 276 257 209 312 1.092 961 224 198 117 235 4.477 Cash Fare Total 9,598 9,459 9,314 8,572 13,112 14,162 20.620 19.021 15,111 8.691 8,608 11,692 147.960 Roam Token All Categories 74 72 50 32 83 127 158 33 12 26 5 6 678 74 50 127 12 Roam Token Total: 72 32 83 158 33 26 5 6 678 10 Ride Pass 920 All Categories 63 72 83 58 74 70 83 80 73 25 91 148 72 83 70 73 63 58 74 80 25 91 148 920 10 Ride Total: 83 3 Day Pass All Categories 55 24 57 12 181 156 215 256 101 18 36 60 1.171 B Day Pass Total: 55 24 57 181 156 256 101 36 60 12 215 18 1,171 Day Pass All Categories 554 640 560 812 1,871 2,244 4,180 3.929 2,724 914 521 617 19.566 Day Pass Total: 554 640 560 812 1.871 2.244 4.180 3.929 2.724 914 521 617 19.566 31 Days Pass Adult 790 911 1,027 620 557 581 554 537 383 554 445 992 7,951 Senior 54 0 41 12 0 26 42 38 0 8 222 Child 2 0 18 0 0 0 0 0 18 38 0 0 0 31 Days Pass Total: 846 911 1,068 650 557 582 580 579 421 554 445 1,018 8.211 93 Days Pass 3,316 3,986 3,841 1,986 955 708 792 732 581 652 666 1,789 20,004 Adult Senior 0 0 0 0 0 4 29 31 0 0 0 64 22 28 17 28 159 0 14 29 Child 0 0 5 0 16 93 Days Pass Total: 977 740 835 792 598 652 682 20.227 3.316 3.986 3,841 1.991 1.817 186 Days Pass 2,344 2,144 2,493 1,873 1,542 900 778 922 1,366 2,243 Adult 1,045 701 18,351 101 28 Senior 97 118 43 15 6 0 0 45 74 528 Child 0 0 0 41 0 0 0 0 0 0 15 18 74 186 Days Pass Total: 2,441 2,245 2,611 1,957 1,557 1,046 906 701 778 950 1,426 2,335 18,953 Low Income Pass 1.214 1,589 1,629 1,359 1.260 891 877 981 14.741 All Categories 1.207 1.776 1.046 912 Low Income Pass Total: 1.214 1.207 1.589 1.629 1.776 1.359 1.260 1.046 891 877 912 981 14.741 Column1 Column2 Column3 Column4 Column5 Column6 Column7 Column8 Column9 Column₁₀ Column11 Column12 Column13 Column14 Regional Ride - Pass Holder 105 92 91 88 85 103 161 165 87 41 67 116 1.201 Regional Ride - Cash 26 15 15 28 10 20 15 10 18 18 11 3 189 **Hotel Partners** 20,328 20,166 22,235 20,392 27,584 31,077 38,429 36,969 30,518 21,732 18,848 25,526 313,804 Transfers - Local 100 115 139 121 124 157 154 148 151 118 77 102 1,506 Transfers - Local to Regional 21 20 38 45 70 44 36 25 28 69 34 41 471 200 Infant Free Ride 42 159 57 39 15 103 220 212 141 85 64 1.337 234 154 Accessories 169 169 118 186 286 274 260 64 43 172 2,129 Other (Special Events (campground)) 0 2,609 237 0 0 0 2,846 0 Total Farebox Ridership 39.021 39.353 41.887 36.565 48.180 54.776 68,404 64.295 51.925 34.791 31.864 44.849 555.910 +3% Industry Correction 1,643 2,052 1,929 1,558 1,044 956 1,345 10,527 **Total Ridership** 39,021 39,353 41,887 36,565 48,180 56,419 70,456 66,224 53,483 35,835 32,820 46,194 566,437



Banff Local Service Ridership By Fare Type 2015 April May July August Fare Type January **February** March June September October November December Total Column1 Column2 Column3 Column4 Column5 Column6 Column7 Column8 Column9 Column₁₀ Column11 Column12 Column13 Column14 Cash Fare Adult 10,165 0 0 0 0 0 0 0 0 0 10,165 453 0 Senior 0 0 0 0 0 0 0 0 0 0 453 Child 204 0 0 0 **#VALUE! #VALUE! #VALUE!** #VALUE! #VALUE! **#VALUE! #VALUE! #VALUE! #VALUE!** 10,822 Cash Fare Total 0 0 0 **#VALUE! #VALUE! #VALUE!** 0 **#VALUE! #VALUE! #VALUE! #VALUE!** 0 Column1 Column2 Column3 Column4 Column5 Column6 Column7 Column8 Column9 Column₁₀ Column11 Column12 Column13 Column14 Roam Token All Categories 17 0 0 0 0 **#VALUE! #VALUE! #VALUE! #VALUE!** #VALUE! **#VALUE! #VALUE! #VALUE!** Roam Token Total: 17 0 0 **#VALUE! #VALUE! #VALUE! #VALUE! #VALUE!** #VALUE! **#VALUE! #VALUE!** Column1 Column2 Column3 Column4 Column5 Column6 Column7 Column8 Column9 Column10 Column11 Column12 Column13 Column14 10 Ride Pass All Categories 131 0 0 0 0 0 0 0 0 0 0 131 0 10 Ride Total: 131 0 0 0 0 0 0 0 0 131 Column Column Column Column Colum Column Column Column Column10 Column₁ Column₁₃ Column1 Column12 3 Day Pass 34 All Categories 0 0 0 0 0 0 0 0 0 0 34 3 Day Pass Total: 34 0 0 0 0 0 0 0 0 0 0 34 Column1 Column2 Column3 Column10 Column13 Column4 Column5 Column6 Column7 Column8 Column9 Column11 Column12 Column14 **Dav Pass** All Categories 393 0 0 0 0 0 0 0 393 0 0 0 0 Day Pass Total: 393 0 0 0 0 0 0 0 0 0 0 0 393 Column1 Column2 Column3 Column4 Column5 Column6 Column7 Column8 Column9 Column10 Column11 Column12 Column13 Column14 31 Days Pass Adult 1,239 0 0 0 0 0 0 0 0 0 0 0 1,239 Senior 45 0 0 0 0 0 0 0 0 45 0 0 0 21 21 Child 0 0 0 0 0 0 0 0 0 0 0 31 Days Pass Total: 1,305 0 0 0 0 O 0 0 O 0 1.305 Column Columi Column² Column Colum Column7 Columi Column! Column₁₀ Column Column12 Column13 Column₁ 93 Days Pass Adult 2,767 0 0 0 2,767 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 Senior 0 0 17 Child 0 0 0 0 0 0 0 0 0 0 17 93 Days Pass Total: 2,784 0 0 0 0 0 0 0 0 0 0 2,784 Column9 Column₁ Column2 Column3 Column4 Column5 Column6 Column7 Column Column₁₀ Column11 Column12 Column13 Column14 186 Days Pass Adult 2.109 0 0 0 0 0 0 0 2.109 Senior 65 0 0 0 0 0 0 0 0 0 0 65 0 2 2 Child 0 0 0 0 0 0 0 0 0 0 0 186 Days Pass Total: 2,176 0 0 0 0 0 0 0 0 0 2,176 Column1 Column2 Column3 Column4 Column5 Column6 Column7 Column8 Column9 Column₁₀ Column11 Column12 Column13 Column14 Low Income Pass All Categories 959 0 0 0 0 0 0 0 0 0 0 0 959 Low Income Pass Total: 959 0 0 0 0 0 0 0 959 Column4 Column1 Column2 Column3 Column5 Column6 Column7 Column8 Column9 Column₁₀ Column11 Column12 Column13 Column14 Regional Ride - Pass Holder 72 0 0 0 0 0 0 0 72 Regional Ride - Cash 36 0 36 0 0 0 0 0 0 0 0 0 0 **Hotel Partners** 21.518 0 0 0 21.518 0 0 0 0 0 0 0 0 Transfers - Local 87 0 0 0 0 0 0 0 0 0 0 0 87 Transfers - Local to Regional 34 0 0 0 0 0 0 0 0 0 0 0 34

Infant Free Ride	120	0	0	0	0	0	0	0	0	0	0	0	120
Accessories	447	0	0	0	0	0	0	0	0	0	0	0	447
Other (Special Events (campground))	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Farebox Ridership	40,935	0	0	0	#VALUE!								
+3% Industry Correction	1,228	0	0	0		#VALUE!							
Total Ridership	42,163	0	0	0	#VALUE!								



						Banff Local	Ridership E	By Fare Type)				
						Sulphur Mo	ountain Rou	te (Route 1)					
						•	2013						
Fare Type	January	February	March	April	May	June	July	August	September	October	November	December	Total
Cash Fare													
Adult	3,710	3,709	4,052	3,159	4,118	4,024	5,253	5,713	4,564	3,319	3,000	3,671	48,292
Senior	95	195	234	222	850	1,126	1,062	1,208	1,333	293	146	211	6,975
Child	105	52	69	137	57	56	154	223	76	147	62	169	1,307
Cash Fare Total	3,910	3,956	4,355	3,518	5,025	5,206	6,469	7,144	5,973	3,759	3,208	4,051	56,574
Roam Token													
All Categories	56	80	49	36	32	40	102	38	15	22	13	5	488
Roam Token Total:	56	80	49	36	32	40	102	38	15	22	13	5	488
10 Ride Pass													
All Categories	36	37	44	42	4	27	38	19	11	16	41	29	344
10 Ride Total:	36	37	44	42	4	27	38	19	11	16	41	29	344
3 Day Pass													
All Categories	5	17	4	13	9	12	71	33	9	8	0	29	210
3 Day Pass Total:	5	17	4	13	9	12	71	33	9	8	0	29	210
Day Pass													
All Categories	184	346	327	402	1,191	869	1,398	1,452	1,071	463	224	475	8,402
Day Pass Total:	184	346	327	402	1,191	869	1,398	1,452	1,071	463	224	475	8,402
31 Days Pass													
Adult	333	296	356	371	248	263	180	47	22	172	184	152	2,624
Senior	0	0	0	0	2	7	36	12	8	0	0	0	65
Child	0	0	0	0	0	0	2	0	0	0	0	4	6
31 Days Pass Total:	333	296	356	371	250	270	218	59	30	172	184	156	2,695
93 Days Pass													
Adult	467	397	434	246	148	84	132	136	107	205	393	512	3,261
Senior	3	22	26	21	0	0	0	0	0	0	0	0	72
Child	0	0	0	0	0	0	0	0	0	0	0	0	0
93 Days Pass Total:	470	419	460	267	148	84	132	136	107	205	393	512	3,333
186 Days Pass													
Adult	396	295	390	337	359	190	200	235	183	286	485	639	3,995
Senior	19	14	30	4	16	8	11	6	2	0	52	29	191
Child	0	0	0	0	0	0	0	0	0	0	0	0	0
186 Days Pass Total:	415	309	420	341	375	198	211	241	185	286	537	668	4,186
Low Income Pass													
All Categories	798	951	874	875	960	739	595	461	453	554	421	467	8,148
Low Income Pass Total:	798	951	874	875	960	739	595	461	453	554	421	467	8,148
Regional Ride - Pass Holder	15	23	21	14	26	27	27	68	9	23	21	23	297
Regional Ride - Cash							1	49	6	6	4	5	71
Hotel Partners	11,715	12,970	15,616	13,774	18,701	19,666	25,337	24,425	19,603	13,712	11,738	14,623	201,880
Transfers - Local	84	84	126	100	92	91	84	32	102	74	32	76	977
Transfers - Regional to Local	Ţ.	Ŭ.	.20		, , , , , , , , , , , , , , , , , , ,	Ŭ.	8	3	9	22	7	14	63
Infant Free Ride	40	55	83	107	93	40	38	51	45	26	41	44	663
Accessories	40	32	44	45	40	23	87	107	67	31	35	42	593
Total Ridership	18,101	19,575	22,779	19,905	26,946	27,292	34,816	34,318	27,695	19.379	16,899	21,219	288,924
	10,101	10,010	,	10,000	20,040	,	0-7,010	0-7,010	21,000	10,010	10,000	21,210	200,027

Banff Local Ridership By Fare Type Sulphur Mountain Route (Route 1) 2014 Fare Type February March May July September October November January April June August December Total Column2 Column3 Column4 Column6 Column7 Column8 Column9 Column10 Column11 Column13 Column1 Column5 Column12 Column14 Cash Fare 3,515 5.290 5.847 4.954 3.038 3,577 3.548 3,626 4,451 6.186 3,319 4,299 51,650 Adult 103 1,150 1,072 1,254 239 Senior 93 225 272 813 1,111 293 192 6,817 209 129 131 139 137 175 436 353 125 147 60 121 2,162 Child Cash Fare Total 3,827 3,799 3,904 4,037 5,401 6,576 7,772 7,272 6,333 3,759 3,290 4,659 60,629 Column1 Column2 Column3 Column4 Column5 Column6 Column7 Column8 Column9 Column10 Column11 Column12 Column13 Column14 Roam Token All Categories 16 36 4 26 15 84 125 17 22 5 360 Roam Token Total: 16 36 4 26 15 84 125 17 9 22 360 Column1 Column2 Column3 Column4 Column5 Column6 Column7 Column8 Column9 Column10 Column11 Column12 Column13 Column14 10 Ride Pass All Categories 47 36 40 17 37 29 42 30 35 401 10 Ride Total: 17 29 42 35 16 37 401 Column2 Column3 Column4 Column5 Column6 Column8 Column10 Column11 Column12 Column13 Column1 Column7 Column9 Column14 3 Day Pass All Categories 28 10 51 59 59 69 34 373 0 6 8 41 8 3 Day Pass Total: 28 10 51 59 59 34 6 373 Column1 Column2 Column3 Column4 Column5 Column6 Column7 Column8 Column9 Column10 Column11 Column12 Column13 Column14 **Day Pass** All Categories 252 361 326 435 894 1,184 1,697 1,668 1,248 463 292 420 9,240 Day Pass Total: 435 1,184 252 361 326 894 1,697 1,668 1,248 463 292 420 9,240 Column1 Column2 Column3 Column4 Column5 Column6 Column7 Column8 Column9 Column10 Column11 Column12 Column13 Column14 31 Days Pass 177 203 248 126 153 232 136 133 187 172 186 336 2.289 Senior 0 25 0 0 9 27 0 0 0 65 18 0 0 0 18 36 Child 0 0 0 0 0 0 0 31 Days Pass Total: 179 203 273 144 153 233 145 160 188 172 186 354 2.390 Column1 Column2 Column3 Column4 Column5 Column6 Column7 Column8 Column9 Column10 Column11 Column12 Column13 Column14 93 Days Pass 557 441 419 310 352 342 379 341 256 205 222 436 4,260 Adult Senior 0 0 0 0 0 3 26 30 0 0 59 20 27 17 16 28 156 Child 0 0 0 5 14 29 0 93 Days Pass Total: 557 441 419 315 372 372 419 400 273 205 238 464 4,475 Column1 Column2 Column3 Column4 Column5 Column6 Column7 Column8 Column9 Column10 Column11 Column12 Column13 Column14 186 Days Pass Adult 556 583 786 660 705 465 376 255 368 586 462 464 6,266 Senior 34 54 0 0 151 Child 0 41 0 0 15 18 0 0 0 0 0 0 74 186 Days Pass Total: 590 619 840 702 713 465 382 255 368 586 485 486 6.491 Column3 Column5 Column6 Column10 Column1 Column2 Column4 Column7 Column8 Column9 Column11 Column12 Column13 Column14 Low Income Pass 609 654 765 810 843 537 427 364 470 554 629 623 7.285 All Categories 609 654 843 537 364 470 554 629 Low Income Pass Total: 765 810 427 623 7,285 Column1 Column2 Column3 Column4 Column5 Column6 Column7 Column8 Column9 Column10 Column11 Column12 Column13 Column14 Regional Ride - Pass Holder 44 37 36 59 93 91 59 23 32 623 38 36 75 Regional Ride - Cash 9 4 4 3 4 8 10 6 4 58 Hotel Partners 12,049 12,841 13,708 13,416 19,011 22,590 26,253 24,630 21,148 13,712 11,373 14,842 205,573 Transfers - Local 48 71 88 74 65 69 52 79 80 74 44 44 788 Transfers - Regional to Local 17 17 22 25 30 34 25 21 15 8 18 238 Infant Free Ride 20 82 17 26 40 87 28 36 97 72 65 576 6 50 Accessories 38 51 75 57 109 184 148 169 16 36 58 991 Special (TMC Free Trip) 18 19

Total Farebox Ridership						32,449	37,779	35,297	30,514	19,663	16,713	22,210	194,625
+3% Industry Correction						973	1,133	1,059	915	590	501	666	5,839
Total Ridership	18,342	19,230	20,503	20,131	27,679	33,422	38,912	36,356	31,429	20,253	17,214	22,876	306,349

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					-								
						Dauff Land	Distanchia D	Fana T					
						Banff Local)				
						Sulphur Mo	untain Rou	te (Route 1)					
							2015						
Fare Type	January	February	March	April	May	June	July	August	September	October	November	December	Total
Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column14
Cash Fare	Oolumnz	Columns	Columna	Columns	Oolullillo	Column	COIGIIIIO	Oolulliilo	Oolulliiii	Oolulliiiii	COIGIIII12	Columnia	Oolulliii
Adult	3,931												3,931
Senior	184												184
Child	122												122
Cash Fare Total	4,237	0	0	0	0	0	0	0	0	0	0	0	4,237
Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column14
Roam Token													
All Categories	5												5
Roam Token Total:	5	0	0	0	0	0	0	0	0	0	0	0	5
Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column14
10 Ride Pass													
All Categories	46												46
10 Ride Total:	46	0	0	0	0	0	0	0	0	0	0	0	46
Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column14
3 Day Pass													
All Categories	20										_	_	20
3 Day Pass Total:	20	0	0	0	0	0	0	0	0	0	0	0	20
Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column14
Day Pass	005												005
All Categories Day Pass Total:	265 265	0	0	0	0	0	0	0	0	0	0	0	265 265
Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column14
31 Days Pass	Columniz	Columns	Columna	Columns	Columno	Columni	Columno	Columns	Columnit	Columnia	Columniz	Columnia	Column 14
Adult	365												365
Senior	1												1
Child	21												21
31 Days Pass Total:	387	0	0	0	0	0	0	0	0	0	0	0	387
Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column14
93 Days Pass													
Adult	506					i							506
Senior	0												0
Child	17				ļ								17
93 Days Pass Total:	523	0	0	0	0	0	0	0	0	0	0	0	523
Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column14
186 Days Pass													
Adult	478												478
Senior	0												0
Child	2				_				_		_	_	2
186 Days Pass Total:	480	0	0	0	0	0	0	0	0	0	0	0	480
Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column14
Low Income Pass	F00												EOO
All Categories Low Income Pass Total:	588 588	0	0	0	0	0	0	0	0	0	0	0	588 588
Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column14
Regional Ride - Pass Holder	51	Coldiniis	Columna	Columns	Coldillilo	Column	Columno	Coldilling	Columnio	Columni	Columniz	Columnia	51
Regional Ride - Cash	9												9
Hotel Partners	13,114												13,114
Transfers - Local	54												54
Transfers - Regional to Local	20												20
Infant Free Ride	71												71
Accessories	154			\	`	1							154

Total Farebox Ridership	20,024					0	0	0	0	0	0	0	20,024
+3% Industry Correction	601					0	0	0	0	0	0	0	601
Total Ridership	20.625	0	0	0	0	0	0	0	0	0	0	0	20.625

						Banff Local	Ridership B	By Fare Type)				
						Tunnel Mo	untain Rout	e (Route 2)					
							2013						
Fare Type	January	February	March	April	May	June	July	August	September	October	November	December	Total
Cash Fare	5.400	F 770	0.070	4,886	6.448	6,191	7.936	8.409	6,639	4.420	4.004	0.007	72,407
Adult Senior	5,109 180	5,770 240	6,078 295	323	1,513	2,138	2,408	2,199	2,490	4,420	4,294 151	6,227	12,407
Child	54		106				383	2,199	2,490	51		264 145	1,675
		53		86	86	95					45		
Cash Fare Total	5,343	6,063	6,479	5,295	8,047	8,424	10,727	11,039	9,269	4,932	4,490	6,636	86,744
Roam Token	C4	139	00	79	34	75	93	76	24	4	-	50	742
All Categories Roam Token Total:	61	139	92 92	79 79	34	75 75	93	76	31 31	4	5 5	53 53	742
10 Ride Pass	61	139	92	79	34	/5	93	76	31	4	3	53	142
	00	74	F0	00	00	45	44	40	00			0.4	400
All Categories	39	71	52	20	20	15	44	48	36	9	51	91	496
10 Ride Total:	39	71	52	20	20	15	44	48	36	9	51	91	496
3 Day Pass	04	4.47	40	07	40	47	70	400	0	40	0	00	504
All Categories	24	147	19	27	16	47	76	133	2	10	0	23	524
3 Day Pass Total:	24	147	19	27	16	47	76	133	2	10	0	23	524
Day Pass	101	0.10	0.00	200	1 001	1015	1.010	0.000	1.001		10=	22.1	2.212
All Categories	191	312	350	303	1,021	1,245	1,643	2,008	1,384	451	187	224	9,319
Day Pass Total:	191	312	350	303	1,021	1,245	1,643	2,008	1,384	451	187	224	9,319
31 Days Pass													
Adult	601	793	516	912	552	334	679	491	248	382	457	680	6,645
Senior	29	0	16	25	50	0	30	31	2	0	0	27	210
Child	0	0	0	0	0	0	4	0	0	0	0		4
31 Days Pass Total:	630	793	532	937	602	334	713	522	250	382	457	707	6,859
93 Days Pass													
Adult	769	1,394	1,436	956	659	507	662	566	418	447	577	1,143	9,534
Senior	52	16	0	0	0	14	13	12	0	0	0	0	107
Child	0	0	0	0	0	0	0	0	0	0	0	0	0
93 Days Pass Total:	821	1,410	1,436	956	659	521	675	578	418	447	577	1,143	9,641
186 Days Pass													
Adult	495	584	616	522	585	303	298	289	220	336	606	1,294	6,148
Senior	0	2	1	0	0	2	1	0	0	28	80	74	188
Child	0	0	0	0	0	0	0	0	0	0	0		0
186 Days Pass Total:	495	586	617	522	585	305	299	289	220	364	686	1,368	6,336
Low Income Pass													
All Categories	209	370	414	468	603	608	608	456	357	323	285	304	5,005
Low Income Pass Total:	209	370	414	468	603	608	608	456	357	323	285	304	5,005
Regional Ride - Pass Holder	23	11	17	23	17	23	3	37	11	16	8	19	208
Regional Ride - Cash							4	95	9	4	6	16	134
Hotel Partners	9,945	9,883	11,693	7,637	7,494	9,400	10,246	10,539	7,395	7,761	7,079	9,290	108,362
Transfers - Local	65	77	122	64	94	130	93	29	123	42	38	91	968
Transfers - Regional to Local							6	7	19	13	12	15	72
Infant Free Ride	61	52	64	74	79	24	27	79	74	59	70	43	706
Accessories	294	249	373	200	43	51	56	101	109	48	61	161	1,746
Total Ridership	18,201	20,163	22,260	16,605	19,314	21,202	25,313	26,036	19,707	14,865	14,012	20,184	237,862

							Di danakin l	D., Fana T.					
						anff Local							
						Tunnel Mou		te (Route	2)				
Fare Type	lances.	Fahanaan I	Manah	A:1		June	2014 July	A	Camtamban	October	Massauban	December	Total
Cash Fare	January	February	March	April	May	June	July	August	September	October	November	December	Total
Adult	5,439	5,292	4.985	4.186	6.046	5,353	9.585	8.508	6.236	4.420	5.097	6.627	71,774
Senior	229	213	280	231	1,371	1,675	1,986	1,919	2,117	461	164	292	10,938
Child	103	155	145	118	69	120	623	569	98	51	57	114	2,222
Cash Fare Total	5,771	5,660	5,410	4,535	7,486	7,148	12.194	10,996	8,451	4.932	5,318	7,033	84,934
Roam Token	0,777	0,000	0,410	4,000	1,400	7,140	12,104	10,000	0,401	4,002	0,010	7,000	04,004
All Categories	58	36	46	6	68	41	32	16	3	4	0	5	315
Roam Token Total:	58	36	46	6	68	41	32	16	3	4	Ŏ	5	315
10 Ride Pass							V2.	.,		-			0.0
All Categories	16	36	43	41	34	35	41	50	37	9	56	111	509
10 Ride Total:	16	36	43	41	34	35	41	50	37	9	56	111	509
3 Day Pass	- 10	30	70	7.	34	33	71	30	3,	,	- 30	- '''	303
All Categories	27	24	47	6	118	85	156	175	57	10	28	19	752
3 Day Pass Total:	27	24	47	6	118	85	156	175	57	10	28	19	752
Day Pass		2-7			110	- 00	100	173	- 31	10	20	13	102
All Categories	302	279	234	377	921	909	2,262	2.107	1,335	451	229	197	9.603
Day Pass Total:	302	279	234	377	921	909	2,262	2,107	1.335	451	229	197	9,603
31 Days Pass	302	219	234	311	321	909	2,202	2,107	1,335	401	229	197	9,003
Adult	613	708	779	494	404	340	409	398	195	382	259	656	5,637
Senior	52	0	16	12	0	0	16	6	37	0	0	8	147
Child	2	0	0	0	0	0	0	0	0	0	0	0	2
31 Days Pass Total:	667	708	795	506	404	340	425	404	232	382	259	664	5.786
93 Days Pass Total:	007	700	795	300	404	340	423	404	232	302	259	004	3,700
Adult	2,759	3,545	3,422	1,676	603	363	409	387	325	447	444	1,353	15,733
Senior			0	0	0	0	3	0	0	0	0	0	3
Child	0	0					-						3
	0	0	0	0	2	1	0	0	0	0	0	0	
93 Days Pass Total:	2,759	3,545	3,422	1,676	605	364	412	387	325	447	444	1,353	15,739
186 Days Pass	4.700	4.504	4 707	4.040	000	570	500	110	400	000	004	4 770	40.077
Adult	1,788	1,561	1,707	1,213	836	578	520	446	409	336	904	1,779	12,077
Senior	63	65	64	42	7	1	0	0	0	28	37	70	377
Child	0	0	0	0	0	0	0	0	0	0	0	0	0
186 Days Pass Total:	1,851	1,626	1,771	1,255	843	579	520	446	409	364	941	1,849	12,454
Low Income Pass	005	550	004	040	000	000	000	070	400	200	000	050	7 400
All Categories	605	553	824	819	932	822	820	679	420	323	283	358	7,438
Low Income Pass Total:	605	553	824	819	932	822	820	679	420	323	283	358	7,438
Regional Ride - Pass Holder	61	54	54	52	48	32	57	56	26	16	35	41	532
Regional Ride - Cash	17	12	14	11	25	5	10	9	5	4	1	14	127
Hotel Partners	8,279	7,325	8,527	6,976	8,149	7,756	11,248	11,290	8,811	7,760	7,475	10,684	104,280
Transfers - Local	52	44	51	47	59	74	90	45	60	42	33	58	655
Transfers - Regional to Local	8	13	14	11	13	18	34	25	13	13	18	26	206
Infant Free Ride	22	77	29	22	7	63	98	136	72	59	24	113	722
Accessories	184	131	103	94	60	73	99	126	90	48	7	114	1,129
Special (TMC Free Trip)						2,590	234						2,824
Total Farebox Ridership						20,934	28,732	26,947	20,346	14,864	15,151	22,639	149,613
+3% Industry Correction						628	862	808	610	446	455	679	4,488
Total Ridership	20,679	20,123	21,384	16,434	19,772	21,562	29,594	27,755	20,956	15,310	15,606	23,318	252,493

		1	ı	1	Ι	I	I	I		I	I	ı	
					Ва	nff Local I	Ridership I	By Fare Ty	/ре				
		Tunnel Mountain Route (Route 2)											
					-		2015	10 (110 410)	_,				
Fare Type	January	February	March	April	May	June	July	August	September	October	November	December	Total
Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column
Cash Fare													
Adult	6,234												6,234
Senior	269												269
Child	82												82
Cash Fare Total	6,585	0	0	0	0	0	0	0	0	0	0	0	6,585
Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column
Roam Token All Categories	12												12
Roam Token Total:	12	0	0	0	0	0	0	0	0	0	0	0	12
Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column
0 Ride Pass	Jordinie	Joianni	Joianni	ooranno	- Joranno	ooiaiiiii	ooiaiiiio	Jordinia	Joianni	- Johanni I	- Jordini 12	Ooranii113	Gordini
All Categories	85												85
0 Ride Total:	85	0	0	0	0	0	0	0	0	0	0	0	85
Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column
Day Pass						·					·		
All Categories	14												14
Day Pass Total:	14	0	0	0	0	0	0	0	0	0	0	0	14
Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column
Day Pass	400												400
All Categories Day Pass Total:	128 128	0	0	0	0	0	0	0	0	0	0	0	128 128
Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column
1 Days Pass	OOIGIIIIZ	Columns	Column	Columns	Columno	Column	Columno	Columns	Columnio	Coldiniii	Ooldminz	Coldilli113	Oordini
dult	874												874
Senior	44												44
Child	0												0
31 Days Pass Total:	918	0	0	0	0	0	0	0	0	0	0	0	918
Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column
3 Days Pass													
Adult	2,261												2,261
Senior	0												0
Child O3 Days Pass Total:	0 2,261	0	0	0	0	0	0	0	0	0	0	0	2,261
Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column
86 Days Pass	Columniz	Columns	Columna	Columns	Columno	Column	Columno	Columns	Coldillillo	Coldiniii	Columniz	Columnia	Column
Adult	1,631												1,631
Senior	65												65
Child	0												0
86 Days Pass Total:	1,696	0	0	0	0	0	0	0	0	0	0	0	1,696
olumn1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column
ow Income Pass													
all Categories	371							_					371
ow Income Pass Total:	371	0	0	O Columnia	O Calaman C	0	O Columno	O Calumno	0	O Calumnada	0	0 Calumuda	371
olumn1 legional Ride - Pass Holder	Column2 21	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column 21
Regional Ride - Pass Holder	27												27
lotel Partners	8,404												8,404
ransfers - Local	33												33
ransfers - Regional to Local	14												14
fant Free Ride	49												49
ccessories	293												293

Special (TMC Free Trip)	0												0
Total Farebox Ridership	20,911					0	0	0	0	0	0	0	20,911
+3% Industry Correction	627					0	0	0	0	0	0	0	627
Total Ridership	21,538	0	0	0	0	0	0	0	0	0	0	0	21,538

			E	Banff Local	Ridership B	y Fare Type			
				Cave & Ba	sin Route	(Route 4)			
					2013				
Fare Type	May	June	July	August	September	October	November	December	Total
Cash Fare									
Adult	147	345	545	745	448	0	0	0	2,230
Senior	49	147	132	136	190	0	0	0	654
Child	3	17	48	40	9	0	0	0	117
Cash Fare Total	199	509	725	921	647	0	0	0	3,001
Roam Token									
All Categories	0	5	0	0	1	0	0	0	6
Roam Token Total:	0	5	0	0	1	0	0	0	6
10 Ride Pass									
All Categories	0	0	0	0	0	0	0	0	0
10 Ride Total:	0	0	0	0	0	0	0	0	0
3 Day Pass									
All Categories	0	5	10	6	2	0	0	0	23
3 Day Pass Total:	0	5	10	6	2	0	0	0	23
Day Pass									
All Categories	56	172	105	181	87	0	0	0	601
Day Pass Total:	56	172	105	181	87	0	0	0	601
31 Days Pass									
Adult	2	3	12	6	0	0	0	0	23
Senior	0	4	10	4	0	0	0	0	18
Child	0	0	0	0	0	0	0	0	0
31 Days Pass Total:	2	7	22	10	0	0	0	0	41
93 Days Pass									
Adult	0	0	2	4	4	0	0	0	10
Senior	0	0	0	0	0	0	0	0	0
Child	0	0	0	0	0	0	0	0	0
93 Days Pass Total:	0	0	2	4	4	0	0	0	10
186 Days Pass									
Adult	1	5	0	3	2	0	0	0	11
Senior	0	0	0	0	0	0	0	0	0
Child	0	0	0	0	0	0	0	0	0
186 Days Pass Total:	1	5	0	3	2	0	0	0	11
Low Income Pass									
All Categories	4	12	12	7	3	0	0	0	38
Low Income Pass Total:	4	12	12	7	3	0	0	0	38
Regional Ride - Pass Holder	2	2	5	3	1	0	0	0	13
Regional Ride - Cash			2	35	2	0	0	0	39

Hotel Partners	206	974	967	1,570	1,227	0	0	0	4,944
Transfers - Local	5	64	0	58	95	0	0	0	222
Transfers - Regional to Local			100	2	4	0	0	0	106
Infant Free Ride	1	5	0	51	18	0	0	0	75
Accessories	3	13	10	19	17	0	0	0	62
Total Ridership	479	1,773	1,960	2,870	2,110	0	0	0	9,192

Banff Local Ridership By Fare Type Cave & Basin Route (Route 4) Fare Type September May June July August October November December Total Column1 Column9 Column12 Column13 Column16 Column17 Column10 Column11 Column14 Column15 Cash Fare Adult 1,917 Senior Child Cash Fare Total 2,435 Roam Token All Categories Roam Token Total: 10 Ride Pass All Categories 10 Ride Total: 3 Day Pass All Categories 3 Day Pass Total: Day Pass All Categories Day Pass Total: 31 Days Pass Adult Senior Child 31 Days Pass Total: 93 Days Pass Adult Senior Child 93 Days Pass Total: 186 Days Pass Adult Senior Child 186 Days Pass Total: Low Income Pass All Categories

Low Income Pass Total:	1	0	13	3	1	5	0	0	23
Regional Ride - Pass Holder	1	12	11	18	2	2			46
Regional Ride - Cash	0	1	0	3	0	0			4
Hotel Partners	424	731	928	1,049	559	260			3,951
Transfers - Local	0	14	12	24	11	2			63
Transfers - Regional to Local	3	2	5	11	6	0			27
Infant Free Ride	2	4	25	4	4	0			39
Accessories	1	4	3	0	1	0			9
Special (TMC Free Trip)	0	1	2	0	0				3
Total Farebox Ridership		1,393	1,893	2,051	1,065	326			6,728
+3% Industry Correction		42	57	62	32	10			202
Total Ridership	729	1,435	1,950	2,113	1,097	336	0	0	7,659

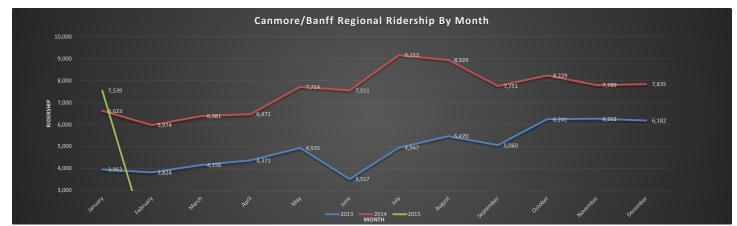
Bow Valley Regional Transit Services Commission



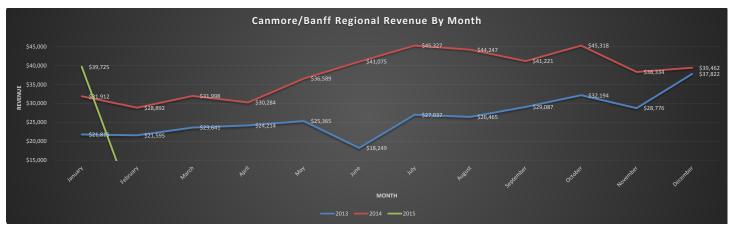
Banff/Canmore Regional Service Ridership and Revenue Statistics

Regional Ridership/Revenue Analysis

						RIDERSHIP			
Month	2013	2014	2015	2013 Running Total	2014 Running Total	2015 Running Total	Running Total Difference	2013 to 2014 Monthly Comparison2	2013 to 2014 Monthly % Difference
January	3,952	6,623	7,539	3,952	6,623	7,539	2,671	2,671	67.6%
February	3,824	5,974	0	7,776	12,597		4,821	2,150	56.2%
March	4,156	6,381	0	11,932	18,978		7,046	2,225	53.5%
April	4,371	6,471	0	16,303	25,449		9,146	2,100	48.0%
May	4,935	7,714	0	21,238	33,163		11,925	2,779	56.3%
June	3,517	7,551	0	24,755	40,714		15,959	4,034	114.7%
July	4,947	9,153	0	29,702	49,867		20,165	4,206	85.0%
August	5,470	8,929	0	35,172	58,796		23,624	3,459	63.2%
September	5,060	7,751	0	40,232	66,547		26,315	2,691	53.2%
October	6,241	8,229	0	46,473	74,776		28,303	1,988	31.9%
November	6,262	7,789	0	52,735	82,565		29,830	1,527	24.4%
December	6,182	7,835	0	58,917	90,400		31,483	1,653	26.7%
Grand Total:	58,917	90,400	0						53.4%
			0						End of Year Comparison to 2013



								REVENUE			
Month	2	2013	2014	20	15	2013 Running Total	2014 Running Total	2015 Running Total	Running Total Difference	2013 to 2014 Monthly Comparison	2013 to 2014 Monthly % Difference
January	\$	21,815	\$ 31,912	\$	39,725	\$21,815	\$31,912	\$39,725	\$10,097	10,097	46.3%
February	\$	21,595	\$ 28,892	\$	_	\$43,410	\$60,803		\$17,394	7,297	33.8%
March	\$	23,641	\$ 31,998	\$	_	\$67,050	\$92,801		\$25,751	8,357	35.4%
April	\$	24,214	\$ 30,284	\$	-	\$91,264	\$123,085		\$31,821	6,070	25.1%
May	\$	25,365	\$ 36,589	\$	_	\$116,630	\$159,674		\$43,045	11,224	44.2%
June	\$	18,249	\$ 41,075	\$	_	\$134,879	\$200,749		\$65,870	22,825	125.1%
July	\$	27,037	\$ 45,327	\$	-	\$161,916	\$246,076		\$84,160	18,290	67.6%
August	\$	26,465	\$ 44,247	\$	-	\$188,382	\$290,323		\$101,941	17,782	67.2%
September	\$	29,087	\$ 41,221	\$	_	\$217,469	\$331,544		\$114,075	12,134	41.7%
October	\$	32,194	\$ 45,318	\$	-	\$249,663	\$376,862		\$127,199	13,124	40.8%
November	\$	28,776	\$ 38,334	\$	-	\$278,439	\$415,196		\$136,757	9,558	33.2%
December	\$	37,822	\$ 39,462	\$	-	\$316,260	\$454,658		\$138,397	1,640	4.3%
Grand Total:	: \$3°	16,260	\$454,658	\$	39,725						43.8%



CANMORE/BANFF REGIONAL TRANSIT REVENUE BREAKDOWN 2015 Actual

Month	Fares	Passes	Other	Total	Budget
January	\$27,798	\$11,927	\$0	\$39,725	\$21,683.33
February				\$0	\$21,683.33
March				\$0	\$21,683.34
April				\$0	\$22,550.00
May				\$0	\$22,550.00
June				\$0	\$22,550.00
July				\$0	\$33,516.66
August				\$0	\$33,516.66
September				\$0	\$33,516.68
October				\$0	\$23,916.66
November				\$0	\$23,916.66
December				\$0	\$23,916.68
Totals:	\$27,798	\$11,927	\$0	\$39,725	\$305,000

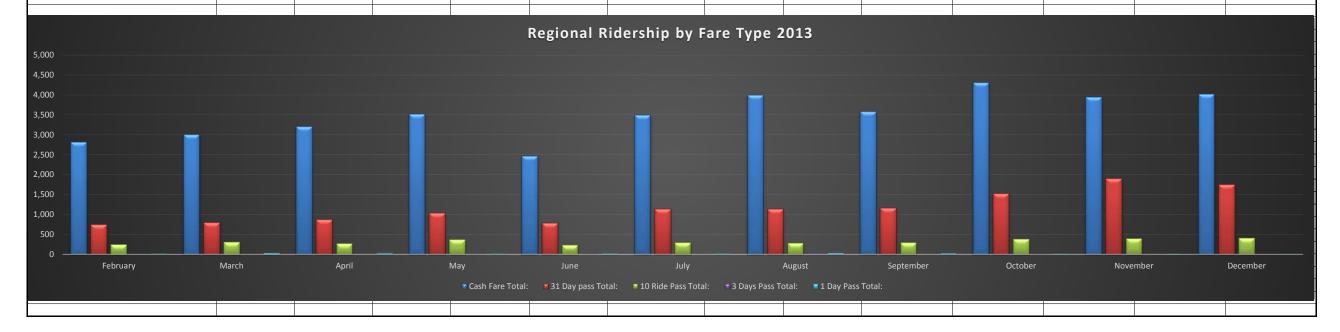
CANMORE/BANFF REGIONAL TRANSIT REVENUE BREAKDOWN 2014 Actual

Month	Fares	Passes	Other	Total	Budget
January	\$23,616	\$8,296		\$31,912	\$21,683.33
February	\$20,707	\$8,185		\$28,892	\$21,683.33
March	\$21,635	\$10,363		\$31,998	\$21,683.34
April	\$24,809	\$5,475		\$30,284	\$22,550.00
May	\$29,214	\$7,375		\$36,589	\$22,550.00
June	\$30,145	\$10,930		\$41,075	\$22,550.00
July	\$37,817	\$7,510		\$45,327	\$33,516.66
August	\$37,402	\$6,845		\$44,247	\$33,516.66
September	\$31,186	\$10,035		\$41,221	\$33,516.68
October	\$34,223	\$11,095		\$45,318	\$23,916.66
November	\$30,404	\$7,930		\$38,334	\$23,916.66
December	\$30,607	\$8,855		\$39,462	\$23,916.68
Totals:	\$351,764	\$102,894	\$0	\$454,658	\$305,000

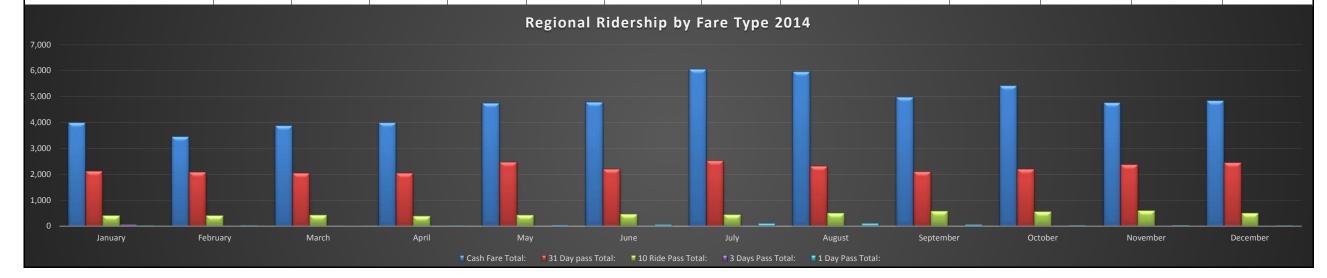
CANMORE/BANFF REGIONAL TRANSIT REVENUE BREAKDOWN 2013 Actual

Month	Fares (what has been deposited)	Passes	Other	Total	Budget	
January	\$17,470	\$4,345		\$21,815	\$13,333.33	
February	\$17,693	\$3,902		\$21,595	\$13,333.33	
March	\$18,981	\$4,660		\$23,641	\$13,333.33	
April	\$19,343	\$4,872		\$24,214	\$13,333.33	
May	\$20,513	\$4,852		\$25,365	\$13,333.33	
June	\$13,682	\$4,568		\$18,249	\$13,333.33	June month-end is 27th due to the we
July	\$23,855	\$3,182		\$27,037	\$13,333.33	
August	\$21,927	\$4,538		\$26,465	\$13,333.33	Aug month-end is 29th due to the we
September	\$23,387	\$5,700		\$29,087	\$13,333.33	contains August 30 & 31 revenue.
October	\$26,245	\$5,949		\$32,194	\$13,333.33	
November	\$21,645	\$7,131		\$28,776	\$13,333.33	Month end is Nov 28th due to the wee
December	\$25,049	\$12,773		\$37,822	\$13,333.33	Month end is Dec 30 dut to the holida
Totals:	\$249,790	\$66,471	\$0	\$316,260	\$160,000	

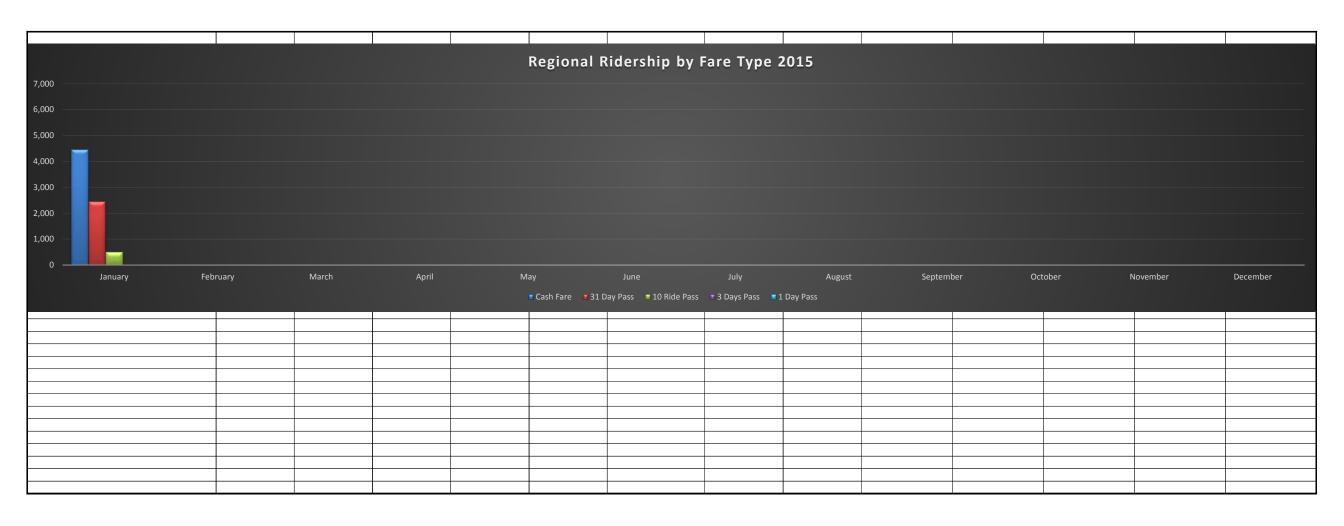
						Region	al Ridership	By Fare Ty	pe				
							2013	3					
Fare Type	January	February	March	April	May	June	July	August	September	October	November	December	Total
Cash Fare													
Adult	2,809	2,701	2,843	3,108	3,307	2,298	3,222	3,762	3,295	4,044	3,743	3,748	38,880
Child	52	48	76	51	100	96	113	109	64	60	37	81	887
Senior	80	66	91	51	111	74	165	124	221	207	172	194	1,556
Cash Fare Total:	2,941	2,815	3,010	3,210	3,518	2,468	3,500	3,995	3,580	4,311	3,952	4,023	41,323
31 Day Pass													
Adult	732	734	788	850	1,018	776	1,075	1,105	1,134	1,489	1,848	1,691	13,240
Child	14	0	0	0	0	0	19	2	24	40	12	10	121
Senior	0	10	15	17	13	11	46	24	2	0	40	46	224
31 Day pass Total:	746	744	803	867	1,031	787	1,140	1,131	1,160	1,529	1,900	1,747	13,585
10 Ride Pass													
Adult	220	236	292	248	349	220	273	254	254	341	349	355	3,391
Child	11	5	8	7	0	1	2	3	9	13	11	9	79
Senior	8	8	6	11	22	12	16	28	30	28	39	39	247
10 Ride Pass Total:	239	249	306	266	371	233	291	285	293	382	399	403	3,717
3 Days Pass													
Adult	19	0	2	0	0	0	1	23	2	4	0	0	51
Child	0	0	0	0	0	6	0	0	0	0	0	0	6
Senior	0	0	0	0	2	0	0	0	0	4	0	0	6
3 Days Pass Total:	19	0	2	0	2	6	1	23	2	8	0	0	63
1 Day Pass													
Adult	7	16	35	28	11	22	14	36	24	11	9	7	220
Child	0	0	0	0	1	0	0	0	0	0	0	0	1
Senior	0	0	0	0	1	1	1	0	1	0	2	2	8
1 Day Pass Total:	7	16	35	28	13	23	15	36	25	11	11	9	229
Total Ridership	3,952	3,824	4,156	4,371	4,935	3,517	4,947	5,470	5,060	6,241	6,262	6,182	58,917
Bycicle	4	0	3	18	184	158	32	162	144	38	5	6	754
Regional Transfer from Banff Local \$	5	1	4	0	1	0	1	7	4	6	4	. 7	40



	Regional Ridership By Fare Type												
							2014	ļ.					
Fare Type	January	February	March	April	May	June	July	August	September	October	November	December	Total
Cash Fare		-			-		-	_					
Adult	3,752	3,274	3,666	3,829	4,499	4,456	5,641	5,542	4,549	5,106	4,519	4,607	53,440
Child	100	50	53	63	86	123	170	174	108	143	113	109	1,292
Senior	135	127	160	112	171	217	246	252	328	167	142	125	2,182
Cash Fare Total:	3,987	3,451	3,879	4,004	4,756	4,796	6,057	5,968	4,985	5,416	4,774	4,841	56,914
31 Day Pass													
Adult	2,103	2,005	1,995	1,938	2,381	2,140	2,462	2,097	1,964	2,060	2,250	2,347	25,742
Child	20	13	11	23	24	17	1	0	38	49	34	27	257
Senior		70	43	92	62	41	70	227	106	95	93	86	985
31 Day pass Total:	2,123	2,088	2,049	2,053	2,467	2,198	2,533	2,324	2,108	2,204	2,377	2,460	26,984
10 Ride Pass													
Adult	345	377	361	365	392	414	369	448	498	476	472	373	4,890
Child	29	9	45	5	14	23	28	12	20	21	36	14	256
Senior	36	19	23	17	28	27	45	41	71	41	44	59	451
LITP										27	54	58	
10 Ride Pass Total:	410	405	429	387	434	464	442	501	589	565	606	504	5,597
3 Days Pass													
Adult	4	2	0	0	0	12	7	10	0	10	0	8	53
Child	0	0	0	0	0	0	0	0	0	6	0	0	6
Senior	60	0	0	0	0	0	0	0	0	0	0	0	60
3 Days Pass Total:	64	2	0	0	0	12	7	10	0	16	0	8	119
1 Day Pass													
Adult	19	24	10	18	35	65	88	81	51	27	32	19	469
Child	0	0	4	0	0	0	3	5	0	0	0	0	12
Senior	0	0	0	0	2	4	16	16	6	1	0	3	48
1 Day Pass Total:	19	24	14	18	37	69	107	102	57	28	32	22	529
Bicycle	19	14	17	100	304	577	986	896	688	543	137	20	4301
BVRTSC Staff										75	60	52	187
Regional Transfer from Banff Local Service	20	4	10	9	20	12	7	24	12	5	5	9	137
Total Farebox Ridership	6.623	5,974	6,381	6,471	7,714	7,551	9,153	8,929	7,751	8.229	7,789	7,835	90,143
+3% Industry Correction	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Ridership	6.623	5.974	6.381	6.471	7,714	7.551	9,153	8.929	7.751	8.229	7.789	7.835	90,143
	0,020	0,011	0,001	, III I	-,	1,001	0,100	0,520	1,101	0,220	1,1.00	1,000	



						- ·		-					
						Region	ai Ridershij	p By Fare Ty	pe				
	2015												
Fare Type	January	February	March	April	May	June	July	August	September	October	November	December	Total
Cash Fare	January	i ebi dai y	IVIAICII	Аріп	Iviay	Julie	July	August	September	October	November	December	Total
Adult	4,150												4,150
Child	156												156
Senior	153												153
Cash Fare Total:	4,459	0	0	0	0	0	0	0	0	0	0	0	4,459
31 Day Pass													
Adult	2,307												2,307
Child	35												35
Senior	105												105
31 Day pass Total:	2,447	0	0	0	0	0	0	0	0	0	0	0	2,447
10 Ride Pass													
Adult	451												451
Child	25												25
Senior	31												31
LITP	42												
10 Ride Pass Total:	507	0	0	0	0	0	0	0	0	0	0	0	507
3 Days Pass													
Adult	9												9
Child	0												0
Senior	3												3
3 Days Pass Total:	12	0	0	0	0	0	0	0	0	0	0	0	12
1 Day Pass													
Adult	13												13
Child	0												0
Senior	2								_				2
1 Day Pass Total:	15	0	0	0	0	0	0	0	0	0	0	0	15
Bicycle	5												5
BVRTSC Staff	85												85
Regional Transfer from Banff Local Service													14
Total Farebox Ridership	7,539	0	0	0	0	0	0	0	0	0	0	0	7,440
+3% Industry Correction	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Ridership	7,539	0	0	0	0	0	0	0	0	0	0	0	7,440



Report 2015 – 02 – Recommended Ridership Per Revenue Hour Targets – For Information

February 19, 2015

SUMMARY/ISSUE

The Commission requested that Administration provide a report with respect to recommended ridership per revenue hour targets for 2015-2017 for each of the Banff local routes and the Banff/Canmore regional route.

CUTA (Canadian Urban Transit Association) refers to this performance indicator as "Passengers per Revenue Vehicle Hour".

Passengers per Revenue Vehicle Hour: Regular service passenger trips divided by revenue vehicle hours.

PREVIOUS COMMISSION DIRECTION/POLICY

BVRTSC14-107 Sean Krausert moves that administration provides a report to the Commission by March 31, 2015 with respect to recommended ridership targets per hour (a range) for 2015 – 2017 for each of the two Banff routes and the regional route.

Administration Recommendation:

That the Commission

 Accepts as information the ridership per hour targets as recommended by Administration.

INVESTIGATION

Administration referred to ridership statistics hosted by FareLogistics/Trapeze to pull ridership details for 2013, and 2014 for both local and regional services. Service hours were then calculated for each route by month. This information forms a basis to understand past performance of each route and provided details on which estimates for future performance can be based.

The results of this data 'pull' are listed in the attachment below (Ridership Targets and Costs Per Service Hour.pdf).

General findings include:

Under the tabs "Route 1", "Route 2", and "Route 3"

- Daily and Monthly Service hours per month for 2013 and 2014
- Ridership per month for 2013 and 2014

Under the "System Summary" Tab

Monthly ridership per revenue hour by Route for the years 2013 and 2014

Report 2015 – 02 – Recommended Ridership Per Revenue Hour Targets – For Information

February 19, 2015

- 2014 Monthly Average Ridership/Revenue Hour:
 - o Route 1 = 48.6
 - \circ Route 2 = 40.1
 - o Route 3 = 16.7
- Percent Change between 2013 and 2014
 - o Route 1 = Monthly Average 5.1% change increase
 - Route 2 = Monthly Average 6.0% change increase
- Percent Change for Route 3 January 2014 with January 2015 only
 - o Comparing January 2014 to January 2015 = 16.6% percent change increase.

IMPLICATIONS:

General

Based on the findings in the attached spreadsheet, and assuming no change to revenue operating hours, Administration is recommending:

- A targeted average yearly increase of passengers per revenue hour of 5% for Route 1.
- A targeted average yearly increase of passengers per revenue hour of 6% for Route 2.
- A targeted average yearly increase of passengers per revenue hour of 10% for Route 3.
- A table outlining targeted monthly ridership per revenue hour figures is listed at the bottom of the "System Summary" tab in the attached spreadsheet.

BUSINESS PLAN/ BUDGET IMPLICATIONS

RISKS

Transit ridership fluctuations are a result of a number of different factors. Everything from local and regional economies to weather. Administration will do everything it can to attain the above mentioned targeted increases.

ATTACHMENTS

Ridership Targets and Costs Per Service Hour.pdf

	Tot	al	Ro	oute 1	Ro	oute 2	Rot	ute 3	Total Actual	for Local Routes
Transportation Operating Expenses										
Insurance Premiums	\$	13,675.00	\$	4,558.33	\$	4,558.33	\$	4,558.33		
License/Registration										
Uniforms	\$	7,530.00	\$	2,510.00	\$	2,510.00	\$	2,510.00		
Operator Wages	\$	195,959.06	\$	92,977.50	\$	92,977.50	\$	10,004.06		
Brewsters Contracts	\$	488,094.00	\$	107,798.50	\$	107,798.50	\$	272,497.00	\$	215,597.00
Fuel and Energey Expenses by Vehicle										
In Tab Formulas	\$	222,780.00	\$	60,883.00	\$	60,883.00	\$	101,014.00	\$	121,766.00
Maintenance Program										
Parts	\$	16,455.00	\$	6,613.00	\$	6,613.00	\$	3,229.00	\$	13,226.00
Maintenance/Labour	\$	210,739.00	\$	83,852.50	\$	83,852.50	\$	43,034.00	\$	167,705.00
Premises Expenses										
Bus Storage	\$	112,599.00	\$	51,499.50	\$	51,499.50	\$	9,600.00	\$	102,999.00
Property Taxes	\$	-	\$	-	\$	-	\$	-		
Customer Service Centre Rent	\$	44,513.00	\$	11,128.25	\$	11,128.25	\$	22,256.50	\$	44,513.00
Utilities	\$	1,520.00	\$	380.00	\$	380.00	\$	760.00	\$	1,520.00
General and Administrative Expenses Salaries/Benefits (Ops Mgr, Logi Coord,										
Counter Staff)	\$	275,478.00	\$	68,869.50	\$	68,869.50	\$	137,739.00	\$	275,478.00
Marketing	\$	57,745.00	\$	15,788.50	\$	15,788.50	\$	26,168.00	\$	31,577.00
Accounting (incl Bookkeeping)	\$	34,193.00	\$	8,548.25	\$	8,548.25	\$	17,096.50	\$	34,193.00
General Op Expenses	\$	47,293.00	\$	11,823.25	\$	11,823.25	\$	23,646.50	\$	47,293.00
Security	\$	21,359.00	\$	10,679.50	\$	10,679.50	\$	-	\$	21,359.00
Nextbus Farebox Technologies	\$	40,659.00	\$	16,316.00	\$	16,316.00	\$	8,027.00	\$	32,632.00
FareLogistics	\$	28,161.00	\$	7,040.25	\$	7,040.25	\$	14,080.50	\$	28,161.00
Total Operating Expenses	\$	1,818,752.06	\$	561,265.83	\$	561,265.83	\$	696,220.39		
Total Operating Hours 2014		18000.45		6296.25		6296.25		5407.95		
Cost Per Hour -or- Cost Efficiency	\$	101.04	\$	89.14	\$	89.14	\$	128.74		

Revenues

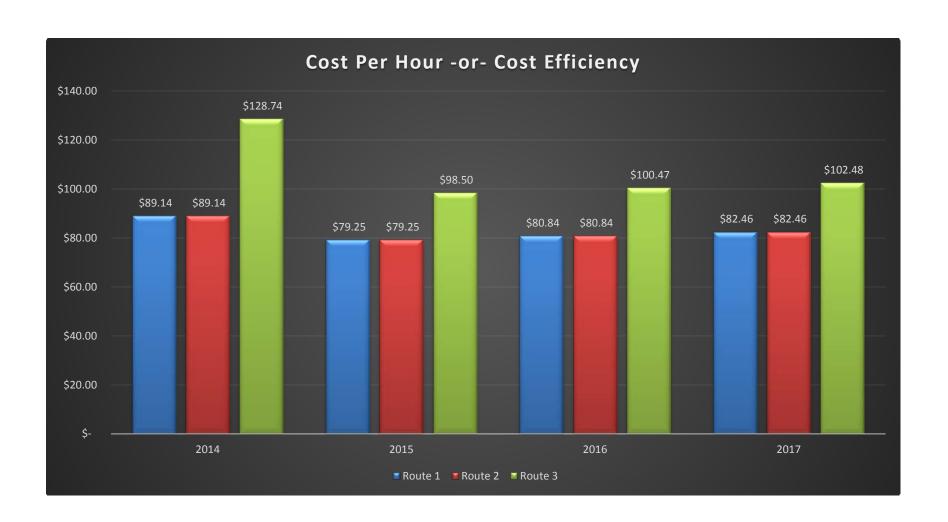
Total Fare and Pass Revenue	\$	398,500.00			\$ 454,650.00
Total Hotel Partner Program	\$	375,000.00			0
Total Revenue	\$	773,500.00 \$	-	\$ -	\$ 454,650.00
Net Direct Operting Cost per Passenger	<u>\$</u>	0.62			\$ 2.67
BVRTSC Net Direct Operatin Cost per Passe		0.91			
KVKINI NOT HIPOCT HINGROTIN (OCT NOT DOCCO					

	Total	Route 1	Route 2	Route 3	Total Actual for Local Routes
Transportation Operating Expenses					
Insurance Premiums	\$ 13,675.0	0 \$ 4,558.33	\$ \$ 4,558.33	\$ 4,558.33	
License/Registration					
Uniforms	\$ 7,530.0	0 \$ 2,510.00	\$ 2,510.00	\$ 2,510.00	
Operator Wages	\$ 396,009.9	0 \$ 138,517.50	\$ 138,517.50	\$ 118,974.90	
Brewsters Contracts	\$ -	\$ -	\$ -	\$ -	\$ 215,597.00
Fuel and Energey Expenses by Vehicle					
In Tab Formulas	\$ 222,780.0	0 \$ 60,883.00	\$ 60,883.00	\$ 101,014.00	\$ 121,766.00
Maintenance Program					
Parts	\$ 16,455.0		\$ 6,613.00	\$ 3,229.00	\$ 13,226.00
Maintenance/Labour	\$ 210,739.0	0 \$ 83,852.50	\$ 83,852.50	\$ 43,034.00	\$ 167,705.00
Premises Expenses					
Bus Storage	\$ 112,599.0	0 \$ 51,499.50	\$ 51,499.50	\$ 9,600.00	\$ 102,999.00
Property Taxes	\$ -	\$ -	\$ -	\$ -	
Customer Service Centre Rent	\$ 44,513.0	0 \$ 11,128.25	\$ \$ 11,128.25	\$ 22,256.50	\$ 44,513.00
Utilities	\$ 1,520.0	0 \$ 380.00	\$ 380.00	\$ 760.00	\$ 1,520.00
General and Administrative Expenses					
Salaries/Benefits (Ops Mgr, Logi Coord,					
Counter Staff)	\$ 275,478.0				\$ 275,478.00
Marketing	\$ 57,745.0	•	\$ 15,788.50		\$ 31,577.00
Accounting (incl Bookkeeping)	\$ 34,193.0				\$ 34,193.00
General Op Expenses	\$ 47,293.0				\$ 47,293.00
Security	\$ 21,359.0				\$ 21,359.00
Nextbus Farebox Technologies	\$ 40,659.0				\$ 32,632.00
FareLogistics	\$ 28,161.0	0 \$ 7,040.25	5 \$ 7,040.25	\$ 14,080.50	\$ 28,161.00
Total Operating Expenses	\$ 1,530,708.9	0 \$ 499,007.33	\$ \$ 499,007.33	\$ 532,694.23	
Total Operating Hours 2014	18000.	45 6296.2	5 6296.25	5 5407.95	
Cost Per Hour -or- Cost Efficiency	\$ 85.0	4 \$ 79.25	5 \$ 79.25	\$ 98.50	

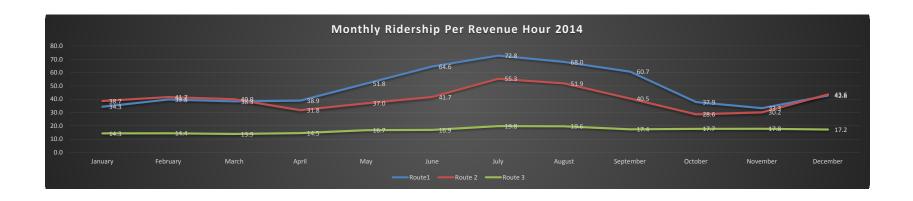
Future Cost Per Hour -or- Cost Efficiency

	Total	Route 1	Route 2	Route 3
Total Operating Expenses 2015	\$ 1,530,708.90	\$ 499,007.33	\$ 499,007.33	\$ 532,694.23
Total Operating Hours 2015	18000.45	6296.25	6296.25	5407.95
Cost Per Hour -or- Cost Efficiency 2015	\$ 85.04	\$ 79.25	\$ 79.25	\$ 98.50
Assuming a 2% increase in Expenses				
,				
Total Operating Expenses 2016	\$ 1,561,323.08	\$ 508,987.48	\$ 508,987.48	\$ 543,348.12
Total Operating Hours 2016	18000.45	6296.25	6296.25	5407.95
Cost Per Hour -or- Cost Efficiency 2016	\$ 86.74	\$ 80.84	\$ 80.84	\$ 100.47
Assuming a 2% increase in Expenses				
Total Operating Expenses 2017	\$ 1,592,549.54	\$ 519,167.23	\$ 519,167.23	\$ 554,215.08
Total Operating Hours 2017	18000.45	6296.25	6296.25	5407.95
Cost Per Hour -or- Cost Efficiency 2017	\$ 88.47	\$ 82.46	\$ 82.46	\$ 102.48

Cost Per Hour -or- Cost Efficiency	Total		Rou	ite 1	Rou	te 2	Rou	ite 3
2014	\$	101.04	\$	89.14	\$	89.14	\$	128.74
2015	\$	85.04	\$	79.25	\$	79.25	\$	98.50
2016	\$	86.74	\$	80.84	\$	80.84	\$	100.47
2017	\$	88.47	\$	82.46	\$	82.46	\$	102.48



2013 Actual Monthly Ridership/Reveue Hour	January	February	March	April	May	June	July	August	September	October	November	December	1	
Route1	33.8	40.5	42.6	38.5	50.4	52.7	65	64.2	53.5	36.2	32.7	39.7	Avg	45.8
Route 2	34.0	41.7	41.6	32.1	36.1	41.0	47	'.3 48.7	38.1	27.8	27.1	37.7	Avg	37.8
Route 3	8.5	9.2	9.1	9.8	10.7	7.9	10	0.7 12.0	11.3	13.5	14.3	13.6	Avg	10.9
2014 Actual Monthly Ridership/Reveue Hour	January	February	March	April	May	June	July	August	September	October	November	December	1	
Route1	34.3	39.8	38.3	38.9	51.8	64.6	72	1.8 68.0	60.7	37.9	33.3	42.8	Avg	48.6
Route 2	38.7	41.7	40.0	31.8	37.0	41.7	55	51.9	40.5	28.6	30.2	43.6	Avg	40.1
Route 3	14.3	14.4	13.9	14.5	16.7	16.9	19	0.8 19.6	17.4	17.7	17.8	17.2	Avg	16.7
2015 Actual Monthly Ridership/Reveue Hour	January	February	March	April	May	June	July	August	September	October	November	December	1	
Route1	37.5				,		,	Ü					Avg	37.5
Route 2	40.6												Avg	40.6
Route 3	16.6	5											Avg	16.6
Percent Change from 2013 and 2014														
Route 1	1%	-2%	-10%	1%	3%	22%	12	2% 6%	13%	5%	2%	8%	Avg.	5.1%
Route 2	14%	0%	-4%	-1%	2%		17	7% 7%	6%					6.0%
Descript Change Investor 2014 to 2015														
Percent Change January 2014 to 2015	16%												A	46.20/
Route 3	16%												Avg.	16.2%
Applying % Change Increase over 2014 Ridership/Reve	nue Hour													
2015 Target Monthly Ridership/Reveue Hour	January	February	March	April	May	June	July	August	September	October	November	December	1	
Projected Route 1 @ 5%	36.0	41.8	40.3	40.8	54.3	67.8	3 76	5.4 71.4	63.8	39.8	34.9	44.9	Avg.	51.0
Projected Route 2 @ 6%	41.0	44.2	42.4	33.7	39.2	44.2	. 58	3.7 55.0	42.9	30.3	32.0	46.2	Avg.	42.5
Projected Route 3 @ 10%	15.7	15.9	15.3	16.0	18.4	18.6	21	8 21.6	19.1	19.5	19.6	19.0	Δνσ	
				10.0	10	10.0	, 21	21.0	13.1				, wg.	18.4
		1 -											1	18.4
2016 Target Monthly Ridership/Reveue Hour	January	-	March	April	May	June	July	August	September	October	November	December		
Projected Route 1 @ 5%	37.8	43.9	March 42.3	April 42.9	May 57.1	June 71.2	July	August 75.0	September 67.0	October 41.8	36.7	47.2	Avg.	53.6
Projected Route 1 @ 5% Projected Route 2 @ 6%	37.8 43.5	3 43.9 5 46.8	March 42.3	April 42.9 35.7	May 57.1	June 71.2	July 2 80 3 62	August 75.0	September 67.0 45.5	October 41.8 32.2	36.7 33.9	47.2 49.0	Avg. Avg.	53.6 45.0
Projected Route 1 @ 5%	37.8	3 43.9 5 46.8	March 42.3	April 42.9 35.7	May 57.1	June 71.2	July 2 80 3 62	August 75.0	September 67.0 45.5	October 41.8 32.2	36.7 33.9	47.2 49.0	Avg. Avg.	53.6
Projected Route 1 @ 5% Projected Route 2 @ 6%	37.8 43.5	3 43.9 5 46.8 17.5	March 42.3	April 42.9 35.7	May 57.1	June 71.2	July 2 80 3 62	August 75.0	September 67.0 45.5 21.0	October 41.8 32.2 21.5	36.7 33.9	47.2 49.0	Avg. Avg.	53.6 45.0
Projected Route 1 @ 5% Projected Route 2 @ 6% Projected Route 3 @ 10%	37.8 43.5 17.3	43.9 46.8 17.5	March 42.3 44.9 16.8	April 42.9 35.7 17.6	May 57.1 41.5 20.5	June 71.2 46.8 20.5	July 80 80 62 5 23 July	August 0.2 75.0 0.2 58.3 0.9 23.8	September 67.0 45.5 21.0	October 41.8 32.2 21.5 October	36.7 33.9 21.5 November	47.2 49.0 20.8 December	Avg. Avg. Avg.	53.6 45.0
Projected Route 1 @ 5% Projected Route 2 @ 6% Projected Route 3 @ 10% 2017 Target Monthly Ridership/Reveue Hour	37.8 43.5 17.5 January	43.9 46.8 17.5 February 46.1	March 42.3 44.9 16.8 March	April 42.9 35.7 17.6 April 45.0	May 57.1 41.5 20.5 May 59.5	June 71.2 46.8 20.5 June 74.8	July 80 80 62 3 3 July 84 84	August 0.2 75.0 0.2 58.3 0.9 23.8 August 0.2 78.7	September 67.0 45.5 21.0 September 70.3	October 41.8 32.2 21.5 October 43.8	36.7 33.9 21.5 November 38.5	47.2 49.0 20.8 December 49.5	Avg. Avg. Avg.	53.6 45.0 20.2
Projected Route 1 @ 5% Projected Route 2 @ 6% Projected Route 3 @ 10% 2017 Target Monthly Ridership/Reveue Hour Projected Route 1 @ 5%	37.8 43.9 17.5 January	43.9 46.8 17.5 February 46.1 49.6	March 42.3 44.9 16.8 March 44.4 47.6	April 42.9 35.7 17.6 April 45.0 37.8	May 57.1 41.5 20.3 May 59.9	June 71.2 46.8 20.5 June 74.8 49.6	July 80 82 83 62 83 14 14 14 14 14 14 14 14 14 14 14 14 14	August 0.2 75.0 0.2 58.3 0.9 23.8 August 0.2 78.7	September 67.0 45.5 21.0 September 70.3	October 41.8 32.2 21.5 October 43.8 34.1	36.7 33.9 21.5 November 38.5 35.9	47.2 49.0 20.8 December 49.5 51.9	Avg. Avg. Avg. Avg.	53.6 45.0 20.2



Route 1 2015	Days in Month	Daily Service Hours	Monthly Revenue Service Hours	Monthly Ridership
January	31	17.25	534.75	20056
February				
March				
April				
May				
June				
July				
August				
September				
October				
November				
December				
Total Yearly Service Hours			534.75	20056

Route 1 2014	Days in Month	Daily Service Hours	Monthly Revenue Service Hours	Monthly Ridership
January	31	17.25	534.75	18342
February	28	17.25	483	19230
March	31	17.25	534.75	20503
April	30	17.25	517.5	20131
May	31	17.25	534.75	27679
June	30	17.25	517.5	33422
July	31	17.25	534.75	38912
August	31	17.25	534.75	36356
September	30	17.25	517.5	31429
October	31	17.25	534.75	20253
November	30	17.25	517.5	17214
December	31	17.25	534.75	22876
Total Yearly Service Hours			6296.25	306348

Route 1 2013	Days in Month	Daily Service Hours	Monthly Revenue Service Hours	Monthly Ridership
January	31	17.25	534.75	18101
February	28	17.25	483	19575
March	31	17.25	534.75	22779
April	30	17.25	517.5	19905
May	31	17.25	534.75	26946
June	30	17.25	517.5	27292
July	31	17.25	534.75	34816
August	31	17.25	534.75	34318
September	30	17.25	517.5	27695
October	31	17.25	534.75	19379
November	30	17.25	517.5	16899
December	31	17.25	534.75	21219
Total Yearly Service Hours			6296.25	288924

Route 2 2015	Days in Month	Daily Service Hours	Monthly Revenue Service Hours	Monthly Ridership
January	31	17.25	534.75	21711
February				
March				
April				
May				
June				
July				
August				
September				
October				
November				
December				
_				
Total Yearly Service Hours			534.75	21711
Route 2 2014	Days in Month	Daily Service Hours	Monthly Revenue Service Hours	Monthly Ridership
January	31	•		20679
February	28			20123
March	31			21384
April	30			16434
May	31			19772
June	30			21562
			52.13	11130

April	30	17.25	517.5	16434
May	31	17.25	534.75	19772
June	30	17.25	517.5	21562
July	31	17.25	534.75	29594
August	31	17.25	534.75	27755
September	30	17.25	517.5	20956
October	31	17.25	534.75	15310
November	30	17.25	517.5	15606
December	31	17.25	534.75	23318
Total Yearly Service Hours			6296.25	252493

Route 2 2013	Days in Month	Daily Service Hours	Monthly Revenue Service Hours	Monthly Ridership
January	31	17.25	534.75	18201
February	28	17.25	483	20163
March	31	17.25	534.75	22260
April	30	17.25	517.5	16605
May	31	17.25	534.75	19314
June	30	17.25	517.5	21202
July	31	17.25	534.75	25313
August	31	17.25	534.75	26036
September	30	17.25	517.5	19707
October	31	17.25	534.75	14865
November	30	17.25	517.5	14012
December	31	17.25	534.75	20184
Total Yearly Service Hours			6296.25	237862

Route 3 2015	No of M.T.W	M,T,W Service Hours	No of T.F	T,F Service Hours	No Sat	Sat Service Hours	No Sun. Stat	Sun. Sat Service Hours	Total Number of Days	Monthly Revenue Service Hours	Monthly Ridership
January	12	15.83			4	12.83		10.83	31	463.73	
February											
March											
April											
May											
June											
July											
August											
September											
October											
November											
December											
December											
Total Yearly Service Hours										463.73	7698
Route 3 2014	No of M,T,W	M,T,W Service Hours	No of T,F	T,F Service Hours	No Sat	Sat Service Hours	No Sun, Stat	Sun, Sat Service Hours	Total Number of Days	Monthly Revenue Service Hours	Monthly Ridership
January	12	15.83	10	16.83	4	12.83		10.83	31	463.73	6623
February	11	15.83	8	16.83	4	12.83		10.83	28	414.24	5974
March	13	15.83	8	16.83	5	12.83		10.83	31	458.73	6381
April	14	15.83		16.83		12.83		10.83	30	444.9	
May	11					12.83		10.83	31	460.73	
June	13	15.83		16.83		12.83		10.83	30	445.9	
July	13	15.83		16.83	4	12.83		10.83	31	462.73	
August	11	15.83		16.83	5	12.83		10.83	31	454.73	
September	13	15.83		16.83	J	12.83		10.83	30	445.9	
October	12	15.83				12.83		10.83	31	463.73	
November	11	15.83		16.83		12.83		10.83	30	437.9	
	15	15.83		16.83		12.83		10.83	31	454.73	
December	15	15.83	ь	16.83	4	12.83		10.83	51	454.73	/835
Total Yearly Service Hours										5407.95	90400
Route 3 2013	No of M,T,W	M,T,W Service Hours	No of T,F	T,F Service Hours	No Sat	Sat Service Hours	No Sun, Stat	Sun, Sat Service Hours	Total Number of Days	Monthly Revenue Service Hours	Monthly Ridership
January	12	15.83	10	16.83	4	12.83		10.83	31	463.73	3952
February	11	15.83	8	16.83	4	12.83		10.83	28	414.24	3824
March	13	15.83	8	16.83	5	12.83		10.83	31	458.73	4156
April	14	15.83	7	16.83	4	12.83		10.83	30	444.9	4371
May	11	15.83	10	16.83	5	12.83		10.83	31	460.73	4935
June	13	15.83		16.83	4	12.83		10.83	30	445.9	3517
July	13	15.83		16.83		12.83		10.83	31	462.73	
August	11			16.83		12.83		10.83	31	454.73	
September	13	15.83		16.83	4	12.83		10.83	30	445.9	
October	12	15.83			4	12.83		10.83	31	463.73	
November	11	15.83		16.83	5	12.83		10.83	30	437.9	
December	15			16.83	J	12.83		10.83	31	454.73	
December	13	13.63	0	10.63	4	12.03		10.83	31	434.73	0182
Total Yearly Service Hours										5407.95	58917

Report 2015 – 03 – Recommended Costs Per Hour Targets – For Information

February 19, 2015

SUMMARY/ISSUE

The Commission requested that Administration provide a report with respect to recommended costs per revenue hour targets for 2015-2017 for each of the Banff local routes and the Banff/Canmore regional route.

CUTA (Canadian Urban Transit Association) refers to this performance indicator as "Cost Efficiency".

Cost Efficiency: Total direct operating expenses (including expenses for inter-city charters and cross-boundary services) divided by total vehicle hours.

Total Direct Operating Expenses: The total of the elements listed below. It includes expenses for services provided under contract to school boards and local charters, but does not include the expenses associated with providing inter-city charters, cross boundary services to adjacent municipalities, rental and lease charges, debt service charges depreciation, and transfers to reserves, etc.

Total Transportation Operating Expenses
Total Fuel and Energy Expenses for Vehicles
Total Vehicle Maintenance Expenses
Total Premises and Plant Maintenance Expenses
Total General and Administration Expenses

The request from the Commission was to identify targets for 2015-2107 Costs per Service Hour for each of the local routes as well as the regional route. It should be noted that in order to calculate Costs per Hour by route, some figures in the calculations such as parts and materials were generalized by route.

PREVIOUS COMMISSION DIRECTION/POLICY

BVRTSC14-108 Sean Krausert moves that administration provides a report to the Commission by March 31, 2015 with respect to recommended costs per service hour (including overhead) for 2015 – 2017 for each of the two Banff routes and the regional route.

Administration Recommendation:

That the Commission

 Accepts as information the costs per service hour targets as recommended by Administration.

INVESTIGATION

Report 2015 – 03 – Recommended Costs Per Hour Targets – For Information

February 19, 2015

Administration referred to it's 2014 financial reports and schedule details to determine the factors in calculating it's Cost per Hour or "Cost Efficiency" for both local and regional services. This information forms a basis to understand past performance of each route and provided details on which estimates for future performance can be based.

The results of this data 'pull' are listed in the attachment below (Ridership Targets and Costs per Service Hour.xls). The Operating Expenses are listed in the tab 2014 OpExpenses.

General findings include:

Averages for Cost Efficiency (CUTA Transit Fact Book)

- Alberta Average in 2012 = \$117.76
- Alberta Average in 2013 = \$126.58
- Canadian Average in 2012 = \$128.56
- Canadian Average in 2013 = \$132.65

Cost Efficiency Average for Canadian Population Groups of <50,000 (CUTA Transit Fact Book)

- 2012 = \$92.16
- 2013 = \$95.52

Comparable Alberta Communities (CUTA Transit Fact Book)

- Airdrie 2012 = \$71.51
- Airdrie 2013 = \$69.44
- Leduc 2012 = \$145.46
- Leduc 2013 = \$165.26
- Grande Prairie 2012 = \$56.66
- Grande Prairie 2013 = \$71.13
- Lethbridge 2013 = \$90.38
- Lethbridge 2013 = Not Reported

2014 Cost per Hour –or- Cost Efficiency for BVRTSC

- Cost Per Hour for 2014
 - o Route 1 = \$89.14
 - o Route 2 = \$89.14
 - o Route 3 = \$128.74
- 2014 BVRTSC had contracts with Brewsters for portions of the year for both regional and local services which increased our Operating costs. Therefore, increasing our Cost Per Hour.
- Included in the Operating expense for local services is the Elk bus engine replacement cost

Report 2015 – 03 – Recommended Costs Per Hour Targets – For Information

February 19, 2015

2015-2017 Cost per Hour -or- Cost Efficiency for BVRTSC

- Cost Per Hour for 2015, 2016, 2017
 - o Route 1 = \$79.25, \$80.84, \$82.46
 - o Route 2 = \$79.25, \$80.84, \$82.46
 - o Route 3 = \$98.50, \$100.47, \$102.48
- 2015 sees a reduction in Cost Per Hour compared to 2014 due to all services being managed in house.
- Further reductions in 2015 may be achieved due to reduced operating budget impacts due to Administration changes which occurred in 2014.
- 2016 and 2017 numbers show an increase assuming a 2% increase in operating expenses, but no change to revenue operating hours.

2014 Net Direct Operating Cost per Passenger

In addition to Cost Per Hour or Cost Efficiency, an additional measure observed by CUTA is the "Net Direct Operating Cost per Passenger" which provides an indicator of financial performance.

Net Direct Operating Cost per Passenger is the total Operating Expenses, minus the Total Revenues, divided by Total Ridership. The findings of this measure can be found at the bottom of the tab 2014 OpExpenses within the attached "Ridership Targets and Costs Per Service Hour.xls".

The following outlines the 2014 Net Direct Operating Cost per Passenger for local and regional service. Administration is pleased and proud to show that BVRTSC continues to seat itself at the top of all transit agencies across the nation, second only to the Toronto Transit Commission (when comparing to published CUTA 2013 figures).

Net Direct Operating Cost per Passenger

- Local Service Net Direct Cost per Passenger = \$0.62
- Regional Service Net Direct Cost per Passenger = \$2.67
- Overall combined Net Direct Cost per Passenger = \$0.91

IMPLICATIONS:

General

Based on the findings in the attached spreadsheet, and assuming no change to revenue operating hours, Administration is recommending the following targets for 2015-2017:

Author: Steve Nelson, Acting GM/CAO and Manager of Operations

Report 2015 – 03 – Recommended Costs Per Hour Targets – For Information

February 19, 2015



BUSINESS PLAN/ BUDGET IMPLICATIONS

RISKS

ATTACHMENTS

Ridership Targets and Costs Per Service Hour.xlsx

Report 2015 – 04 - Proposed expansion of Summer Adjusted Schedule Route 1 – Request for Decision

February 19, 2015

SUMMARY/ISSUE

Vehicle traffic in the summer months in Banff has become extremely congested and especially challenging for BVRTSC to maintain a high level of customer service and schedule adherence.

The Town of Banff reports that during the summer months of 2014, 54 out of 62 days were over the congestion threshold of 20,000 vehicles per day. Congestion delays, particularly northbound from the Sulphur Mountain Gondola and the Banff Springs Hotel have at times exceeded 1.5 hours at peak times.

After meeting with BVRTSC transit operators for feedback about the traffic and schedule issues, it was unanimously suggested that an expansion of the existing 'Summer Adjusted Saturday, Sunday & Statutory Holiday Schedule' would help alleviate the frustration of late buses for both passengers as well as operators.

This report asks the Commission for a decision to expand the existing Adjusted Summer Schedule from it's current format of weekends only to additional days per week, as well as extending the adjusted schedule an additional 2 hours.

PREVIOUS COMMISSION DIRECTION/POLICY

None

Administration Recommendation:

That the Commission

 Approves the expansion of the Adjusted Summer Schedule for Route 1 Banff Local Service to 7 days a week between June 1st and Labour Day weekend, and extend the hours of the adjusted schedule until 8:10pm

OR

 Approves the expansion of Adjusted Summer Schedule for Route 1 Banff Local Service to include Fridays between June 1st and Labour Day weekend, and extend the hours of the adjusted schedule until 8:10pm

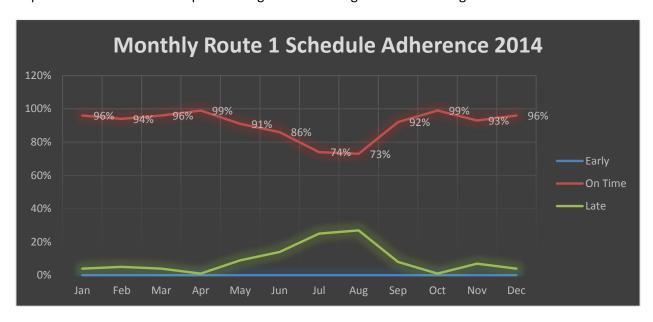
INVESTIGATION

Administration met with BVRTSC Senior Transit Operators to discuss the 2014 summer schedule and service performance. Administration asked operators for their input regarding possible service improvements to combat the increased traffic. Without question, drivers unanimously noted the need for an expanded Summer Adjusted schedule. Operators are very challenged in summer months to complete their trips and adhere to the posted schedule during the 40 minute service schedule, while at the same time allow for their allotted times to stretch, de-stress, and have a washroom break.

Report 2015 – 04 - Proposed expansion of Summer Adjusted Schedule Route 1 – Request for Decision

February 19, 2015

Administration looked at Schedule Adherence (SA) data for the summer months between June and September of 2014 and noted that SA is at it's lowest during the months of June to September. 'Late' departure times for Route 1 spike to a high of 27% during the month of August 2014.



It is safe to say that the summer of 2014 was unprecedented with regards to the amount of traffic in the town of Banff, and it is expected that 2015 will be very similar and possibly even busier than the past summer. With this in mind, Administration is proposing that the current Summer Adjusted Schedule be expanded.

Currently

- Adjusted Schedule implemented on Route 1 only.
- Currently the Summer Adjusted Schedule runs from the 3rd Saturday in June to Labour Day weekend. From 11:50am until 5:55pm.
- Schedule is in effect Saturdays and Sundays, including all statutory holidays.
- This schedule adjustment modifies the existing service times from 40 minute frequency to 55 minute frequency for all stops on Route 1.
- See Attachment 1 below for schedule example (pulled directly from current schedule map).

Proposed

- Summer Adjusted Schedule to take effect from June 1st to Labour Day weekend.
- In effect 7 days a week including all statutory holidays.
- Adjusted Schedule in effect from 11:50am until 8:10pm.

Report 2015 – 04 - Proposed expansion of Summer Adjusted Schedule Route 1 – Request for Decision

February 19, 2015

Option

- Summer Adjusted Schedule to take effect from June 1st to Labour Day weekend.
- In effect Friday, Saturday, Sunday and all Statutory Holidays.
- Adjusted Schedule in effect from 11:50am until 8:10pm.

IMPLICATIONS:

General

Adjusting a transit schedule to accommodate for increased traffic volume expected in the summer months is an excellent way to adhere more closely to posted transit schedules and therefore improve schedule adherence and customer service. This adjustment should also reduce passenger frustrations and complaints, and reduce the amount transit operator 'abuse' and stress.

Any change to transit schedule requires the updating of paper schedule material, updating our bus stop signage, as well as NextBus system configuration. In addition to schedule materials, a marketing/social media component would be required to get the message out to riders.

BUSINESS PLAN/ BUDGET IMPLICATIONS

To properly and clearly implement a new Summer Adjusted Schedule, all existing route map/schedule brochures need to me updated and reprinted. Signage along Route 1 (21 signs) need to be updated as well as the roamtransit.com website.

Updated Bus Stop Signage – \$960 Brochures – \$2,850 Marketing/Social Media – No Charge Website – No Charge NextBus – No Charge.

RISKS

There may be public perception of a reduction in service by increasing bus frequency time from 40 minutes to 55. However it needs to be made clear the adjustment only reflects reasonable, real life schedule adherence times that can be achieved given the current traffic congestion challenges.

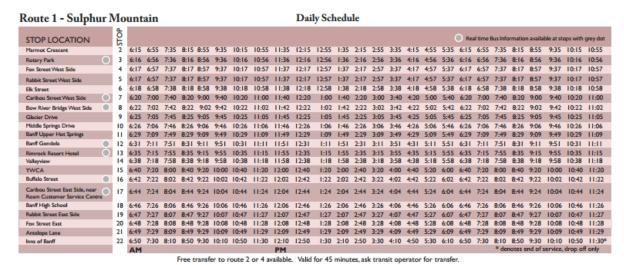
By adjusting the schedule to reflect real world travel times during the summer months it helps to minimize instances of customers waiting for buses with unreasonable/unattainable posted departure times.

ATTACHMENTS

Attachment 1 - See Below

Report 2015 – 04 - Proposed expansion of Summer Adjusted Schedule Route 1 – Request for Decision

February 19, 2015



Route 1 - Sulphur Mountain

Summer Adjusted Saturday, Sunday & Statutory Holiday Schedule (From 3rd Saturday in June to Labour Day weekend only)

	STOP																Real ti	me Bus	Inform	ation a	vailable	at stops	with are	v dot
STOP LOCATION	2									_														,
Marmot Crescent	2	6:15	6:55	7:35	8:15	8:55	9:35	10:15	10:55	11:50	12:45	1:40	2:35	3:30	4:25	5:20	6:15	6:55	7:35	8:15	8:55	9:35	10:15	10:55
Rotary Park	3	6:16	6:56	7:36	8:16	8:56	9:36	10:16	10:56	11:51	12:46	1:41	2:36	3:31	4:26	5:21	6:16	6:56	7:36	8:16	8:56	9:36	10:16	10:56
Fox Street West Side	4	6:17	6:57	7:37	8:17	8:57	9:37	10:17	10:57	11:52	12:47	1:42	2:37	3:32	4:27	5:22	6:17	6:57	7:37	8:17	8:57	9:37	10:17	10:57
Rabbit Street West Side	5	6:17	6:57	7:37	8:17	8:57	9:37	10:17	10:57	11:52	12:47	1:42	2:37	3:32	4:27	5:22	6:17	6:57	7:37	8:17	8:57	9:37	10:17	10:57
Elk Street	6	6:18	6:58	7:38	8:18	8:58	9:38	10:18	10:58	11:53	12:48	1:43	2:38	3:33	4:28	5:23	6:18	6:58	7:38	8:18	8:58	9:38	10:18	10:58
Caribou Street West Side	7	6:20	7:00	7:40	8:20	9:00	9:40	10:20	11:00	11:55	12:50	1:45	2:40	3:35	4:30	5:25	6:20	7:00	7:40	8:20	9:00	9:40	10:20	11:00
Bow River Bridge West Side	8	6:22	7:02	7:42	8:22	9:02	9:42	10:22	11:02	11:57	12:52	1:47	2:42	3:37	4:32	5:27	6:22	7:02	7:42	8:22	9:02	9:42	10:22	11:02
Glacier Drive	9	6:25	7:05	7:45	8:25	9:05	9:45	10:25	11:05	12:00	12:55	1:50	2:45	3:40	4:35	5:30	6:25	7:05	7:45	8:25	9:05	9:45	10:25	11:05
Middle Springs Drive	10	6:26	7:06	7:46	8:26	9:06	9:46	10:26	11:06	12:01	12:56	1:51	2:46	3:41	4:36	5:31	6:26	7:06	7:46	8:26	9:06	9:46	10:26	11:06
Banff Upper Hot Springs	111	6:29	7:09	7:49	8:29	9:09	9:49	10:29	11:09	12:04	12:59	1:54	2:49	3:44	4:39	5:34	6:29	7:09	7:49	8:29	9:09	9:49	10:29	11:09
Banff Gondola	12	6:31	7:11	7:51	8:31	9:11	9:51	10:31	11:11	12:06	1:01	1:56	2:51	3:46	4:41	5:36	6:31	7:11	7:51	8:31	9:11	9:51	10:31	11:11
Rimrock Resort Hotel	13	6:35	7:15	7:55	8:35	9:15	9:55	10:35	11:15	12:10	1:05	2:00	2:55	3:50	4:45	5:40	6:35	7:15	7:55	8:35	9:15	9:55	10:35	11:15
Valleyview	14	6:38	7:18	7:58	8:38	9:18	9:58	10:38	11:18	12:13	1:08	2:03	2:58	3:53	4:48	5:43	6:38	7:18	7:58	8:38	9:18	9:58	10:38	11:18
YWCA	15	6:40	7:20	8:00	8:40	9:20	10:00	10:40	11:20	12:15	1:10	2:05	3:00	3:55	4:50	5:45	6:40	7:20	8:00	8:40	9:20	10:00	10:40	11:20
Buffalo Street	16	6:42	7:22	8:02	8:42	9:22	10:02	10:42	11:22	12:17	1:12	2:07	3:02	3:57	4:52	5:47	6:42	7:22	8:02	8:42	9:22	10:02	10:42	11:22
Caribou Street East Side, near Roam Customer Service Centre	17	6:44	7:24	8:04	8:44	9:24	10:04	10:44	11:24	12:19	1:14	2:09	3:04	3:59	4:54	5:49	6:44	7:24	8:04	8:44	9:24	10:04	10:44	11:24
Banff High School	18	6:46	7:26	8:06	8.46	9:26	10:06	10:46	11:26	12:21	1:16	2:11	3:06	4:01	4:56	5:51	6:46	7:26	8:06	8:46	9:26	10:06	10:46	11:26
Rabbit Street East Side	19	6:47	7:27	8:07	8:47	9:27	10:07	10:47	11:27	12:22	1:17	2:12	3:07	4:02	4:57	5:52	6:47	7:27	8:07	8:47	9:27	10:07	10:47	11:27
Fox Street East	20	6:48	7:28	8:08	8:48	9:28	10:08	10:48	11:28	12:23	1:18	2:13	3:08	4:03	4:58	5:53	6:48	7:28	8:08	8:48	9:28	10:08	10:48	11:28
Antelope Lane	21	6:49	7:29	8:09	8:49	9:29	10:09	10:49	11:29	12:24	1:19	2:14	3:09	4:04	4:59	5:54	6:49	7:29	8:09	8:49	9:29	10:09	10:49	11:29
Inns of Banff	22	6:50	7:30	8:10	8:50	9:30	10:10	10:50	11:30	12:25	1:20	2:15	3:10	4:05	5:00	5:55	6:50	7:30	8:10	8:50	9:30	10:10	10:50	11:30*
		AM								PM	M	odifie	d Sche	dule					* de	enotes	end of	service	drop-o	off only

Free transfer to route 2 or 4 available. Valid for 45 minutes, ask transit operator for transfer.

Report 2015 – 05 – Regional Service Efficiencies – Request for Decision

February 19, 2015

SUMMARY/ISSUE

Route 3 is our very popular regional transit service that connects the towns of Banff and Canmore through hourly transit service, 7 days a week.

The BVRTSC Administration is always looking for ways to make all routes as efficient as possible while continuing to provide a high level of service and standard for schedule adherence. While travel times between the two towns is very consistent, with only minor delays caused by commercial rail crossing in Canmore, some efficiencies may be achieved by implementing a 'drop off only' rule to inbound stops in Banff.

Currently, there is a single inbound stop coming into Banff, located at the Rotary Park on Banff Ave – Stop # 111/03. After speaking with regular drivers of the Route 3, one of their top comments is the time wasted stopping for passengers who wave them down from that stop, only to ask "are you going to the Gondola?". While this seems like a minor inconvenience, the time that it takes for drivers to merge back onto a busy Banff Ave can eat up critical time, putting them off schedule and reducing our ability to provide optimum service.

Administration has investigated the boardings at this particular stop in Banff for Route 3 and it consistently shows up as the lowest performing stop for Route 3 Service (11 boardings in the past 2 months). *See Attachment 1 below. While we do not have statistics for stop alightings, feedback from drivers point to this being a rare stop request for passengers travelling from Canmore to Banff.

This report asks the Commission for a decision to adjust stop #111/03 from a full service pickup/drop off stop to a drop off only stop in an effort to improve schedule adherence for Route 3, particularly with thoughts to increased summer traffic congestion.

PREVIOUS COMMISSION DIRECTION/POLICY

Administration Recommendation:

That the Commission

• Approves the modification of stop #111/03 from a full service pickup/drop off transit stop, to a drop off only transit stop to improve schedule adherence for Route 3.

INVESTIGATION

Administration met with BVRTSC Senior Transit Operators to discuss the 2014 summer schedule and service performance. Administration asked operators for their input regarding possible service improvements to combat the increased traffic. One of the items at the top of their list was streamlining

Report 2015 – 05 – Regional Service Efficiencies – Request for Decision

February 19, 2015

the stops for the regional Route 3 service. One of the most effective ways to do this, was to change stop #111/03 from a full service stop to a "drop off only" stop.

Transit operators report that the majority of people waiting for the Route 3 bus at this particular stop are most interested in getting onto Route 1 to get to the Gondola and/or Hot Springs. The time it takes for an operator to pull over, answer the customer's service questions, and then safely merge onto a very busy Banff Ave eats into precious schedule adherence time. This additional time affects the on time percentage of BVRTSC schedule adherence, as well as the driver's time set aside for a washroom break and stretch.

IMPLICATIONS:

General

Finding simple cost effective ways to increase transit efficiency is an important part of running a transit system. Combining a change such as this to an underutilized stop allows for increased efficiency with minimal impact to a very small number of customers (0.1% of Route 3 riders (January ridership = 10, February ridership = 5)).

*It should also be noted, that the time saved by reducing service at the seldom used stop #111/03 could possibly be spent by supplying limited service to the Banff Industrial Compound area. By redirecting Route 3 down the Industrial Access road with a stop at the intersection of Hawk Ave. and Industrial Road. Route 3 would then access the TCH on it's way to Canmore. Something for the Commission to consider and perhaps direct Administration to investigate.

BUSINESS PLAN/ BUDGET IMPLICATIONS

To properly and clearly implement an adjustment of service to an existing stop requires an update to the existing route map/schedule brochure as well as the specific bus stop signage at stop #111/03. A minor update to the NextBus as well as the roamtransit.com website would also be required.

Should report 2015-04 be approved, this particular stop change can be implemented at the same time as the changes are implemented for the 2015-04 Request for Decision

*If Request for Decision 2015-04 is approved, then costs below are nullified.

Updated Bus Stop Signage – \$960

Brochures – \$2,850

Marketing/Social Media – No Charge

Website – No Charge

NextBus – No Charge.

RISKS

There may be a very small amount of initial public pushback regarding this change of service -0.1% of Regional riders use this stop. However it needs to be made clear the adjustment reflects actual stop

Report 2015 – 05 – Regional Service Efficiencies – Request for Decision

February 19, 2015

usage and takes into consideration the steps required to maintain excellent schedule adherence for the entire regional route.

ATTACHMENTS

Attachment 1 – See Below Route3_Ridership__Detail_Monthly_Route_Report_31_1_2015.pdf

Author: Steve Nelson, Acting GM/CAO and Manager of Operations

Report 2015 – 06 – Regional Internal Bike Rack Installation and Implications – Request for Decision

February 19, 2015

SUMMARY/ISSUE

Route 3 is our very popular regional transit service that connects the towns of Banff and Canmore through hourly transit service, 7 days a week. This route is very popular with the Bow Valley summer bicycling community as well as tourists, and is heavily used to transport passengers and their bikes between the two communities.

Currently both regional buses provide enough space for 3 bikes to be transported on the external bike rack system. Often these 3 spaces are occupied and it has been Administration's direction to transit operators to allow passengers to bring their bicycles inside the bus, so long as the bike owner maintains control of the bike. (See Attachment #2 "Bike Information.pdf") However, it has been reported by passengers and drivers, that many riders arrange their bikes at the front of the bus and take a seat a distance away from their bikes. Bikes are reported to be clogging the isles, and we have had complaints of people saying they have tripped over bikes, as well as get oil/grease on their clothes from squeezing past bicycles on board.



Report 2015 – 06 – Regional Internal Bike Rack Installation and Implications – Request for Decision

February 19, 2015

Administration has investigated other Public Transit organizations throughout Canada, and can find no others that allow bikes to be carried on board buses. All other transit organizations only allow bikes to be carried on the external bicycle racks at the front of the bus, or with a rear mounted trailer system in place. Administration has concerns about liability allowing bikes to be carried on board that can obstruct exits and are unsecured in the event of sudden stop or accident.

Because of this challenge, Administration has investigated the installation of on board bicycle racks for our two regional buses. The installation would allow for 2 possibly 3 vertical bike racks to be installed on each bus, but may require the removal of existing seating located on the passenger side of the bus. (See Attachment 2)

Administration fully supports and encourages alternative modes of transportation including bicycling, although we are concerned with liability of unsecured on board bicycles.

PREVIOUS COMMISSION DIRECTION/POLICY

None

Administration Recommendation:

That the Commission

• Direct Administration to place an order for and install interior bike racks on our two regional buses (Moose and Sheep) in time for the 2015 bicycling season.

AND

• Direct Administration with regards to the existing guidelines allowing drivers to permit bicycles onboard buses.

INVESTIGATION

On board bus bike racks designed by Sportworks (www.sportworks.com) called Interlock could be installed on our Nova regional buses at a cost of approximately \$1,350.00. The construction and delivery time is approximately 1.5 months from time of order.

BVRTSC transit operators are asked to log the number of bikes that are placed on/in the buses. We are able to report the following:

- Route 3 for 2014 carried a reported 4301 bicycles
- Route 3 from June to September 2014 carried a reported 3147bicycles
 - o June 2014 = 577

Report 2015 – 06 – Regional Internal Bike Rack Installation and Implications – Request for Decision

February 19, 2015

- o July 2014 = 986
- o August 2014 = 896
- o September = 688

IMPLICATIONS:

General

Introducing secured onboard bike racks provides a level of comfort for Administration with regards to allowing bicycles on board public transit buses. As stated earlier, no other transit authority in Canada that Administration is aware of allows bikes on board public transit buses. Administration is concerned from a liability point of view that bikes onboard can block exits during regular service, can block exists in the event of an emergency/crash, and could become "air born" in the event of a sudden stop or crash. A minor liability is the report of passengers getting grease/oil on their clothes trying to squeeze by onboard bicycles.

If onboard bike racks are installed on regional buses, it is assumed this would affect the guideline currently in place for both local and regional service, which gives transit operators the discretion to allow bicycles on board based on vehicle occupancy. See Attachment 1 current "Bike Information.pdf" document

Administration looks to the Commission for direction regarding the current bicycle onboard guideline.

BUSINESS PLAN/ BUDGET IMPLICATIONS

If bike racks are purchased for the two regional buses, the total cost would be \$1,350.00.

It is expected that an additional installation cost would be incurred through bus maintenance at \$70/hr. It is expected that installation would take approximately 2 hours per bus.

The amount asked for would be taken from the Canmore Regional Capital budget line R1 item, for 2014 Regional Bike Trailer, which currently contains \$20,000. The probability of implementing a regional bike trailer with our existing fleet is slim – the buses are simply not constructed in a way that would allow the use of any trailer system.

RISKS

If the Commission gives Administration direction to modify the current guideline for allowing bicycles onboard buses, there could be an impact to ridership and revenue numbers to both regional and local service.

Continuing to allow bicycles onboard BVRTSC buses may expose the Commission to liability claims.

ATTACHMENTS

1. Bike Information.pdf

Report 2015 – 06 – Regional Internal Bike Rack Installation and Implications – Request for Decision

February 19, 2015

2. Interlock Design.pdf

Bikes on Buses

You don't have to leave your bike at home – the entire Bow Valley Regional Transit Services Commission bus fleet is equipped with bike racks. Combining cycling and taking the bus is a great way to get around while making sustainability a part of your lifestyle.

Cost

There is no additional cost to take your bike on a bus. It's free!

Capacity

- Maximum of two or three bikes on the bike rack depending on which bus.
- Bike rack space is based on first come first serve basis.
- If the outside rack is full, 2 or 3 bikes may be permitted inside the bus at the driver's discretion based on space availability.
 Passengers without bicycles will take priority for inside loading.
- **IMPORTANT** As space becomes available on exterior bike racks, any bikes inside the bus MUST be moved onto available bike rack space(s) as soon as possible as requested by the bus operator. This is to ensure the enjoyment and safety of other passengers.

Restrictions

- Motor-assisted bikes of any kind are not permitted
- Trailers or other obtrusive attachments are not allowed inside of the bus.

- Bikes inside the bus cannot be left unattended. Passengers who bring bikes inside must always stand by their bike, and hold the bikes at all times to ensure it does not inconvenience other passengers.
- Passengers who bring bicycles inside the bus are responsible for any damage or liabilities caused to other passengers.
- Bikes to be brought inside the bus must be a clean no mud, not wet, excess grease etc.
- Drivers always reserved the right to decline bicycle placement inside the bus.

Loading and Unloading Your Bike on the Exterior Bike Rack

Here's how to load and unload your bike:

- **Before the bus arrives,** remove loose items such as water bottles, pumps, and panniers.
- **Tell the driver** you want to load your bike.
- **Lift your bike** onto the rack. If no other bike is on the rack, place your bike in the slot closest to the bus.
- **Lift the support arm** up and over the front tire.
- Sit at the front of the bus and keep an eye on your bike.
- When leaving the bus, please tell the driver that you need to remove your bike. Exit from the front door.
- **Drivers are not expected to load or unload the bikes.** Passengers who use this aspect of our service must be physically capable of load and unload the bikes themselves.

Play it Safe

- Always load and unload on the curb side of the street. Don't step into oncoming traffic.
- Never use a personal lock and/or chain to secure your bike to the bus rack. For increased security, you may want to lock together your bike frame and one of the bike's wheels. (Please put the lock on before the bus arrives.)
- You're responsible for properly loading and unloading your bike. Neither Bow Valley Regional Transit Services Commission nor its operating subsidiaries are liable for any property damage or bodily harm caused by loading and unloading of bikes.

Any questions, please call us at 403-762-0606.

